



**UNION STATION
PARTNERSHIP**
NEW HAVEN



OPERATIONS COMMITTEE
50 UNION AVENUE, NEW HAVEN, CONNECTICUT 06519

AGENDA

OPERATIONS COMMITTEE MEETING

APRIL 24, 2024

1:00 PM

***This will be a Hybrid Meeting Held via Zoom
and in person at NHPA's office at 232 George Street***

Dear Operations Committee Members:

You are invited to a Zoom webinar

Topic: OPERATIONS COMMITTEE MEETING

Time: April 24, 2024 at 1:00 PM Eastern Time (US and Canada)

<https://us06web.zoom.us/j/94312621748?pwd=UnhvUTQxVINmeUZNRWMyenFPMIMxUT09>

Topic: Union Station Partnership / Operations Committee

Time: This is a recurring meeting Meet anytime

Join Zoom Meeting

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I. CALL TO ORDER

II. PUBLIC COMMENT

Please notify Fortunata Houde (fhoude@nhparking.com) in advance if you have a desire to speak during the Public Comment section or on a specific agenda item.

Please Note: This will be a remote meeting. Any member of the public may request, in writing, a physical location and any electronic equipment necessary to attend the meeting in real time no later than twenty-four (24) hours prior to the meeting. Said individual shall have the same opportunities to provide comment or otherwise participate in the meeting as would be afforded if the meeting was held in person with the following exception: Under law, if such person loses the ability to participate because of an interruption, failure or degradation of such person's connection to the meeting by electronic equipment, the committee is not required to adjourn or postpone the meeting. Access can be from anywhere by an electronic device that has Zoom program at the address provided above in the Agenda Notice or by phone at the number set forth above in the Agenda Notice.

III. APPROVAL OF THE MINUTES

-Approval of the Minutes from the March 26, 2024 Operations Committee Meeting

IV. APPROVAL OF MOTIONS OF THE OPERATIONS COMMITTEE

A. To Authorize NHPA to Release the Request for Proposal Documents for Professional Engineering and Architectural Services for the Enabling Project – Phase I at New Haven Union Station, Project #23-051.

V. MONTHLY REPORTS

**-Operations
-Finance
-Capital Projects**

VI. LEASING AND TENANT UPDATES

**-Rail Providers Relocations – designs included in Enabling Project -Phase 1 RFP
-New Haven Parking Authority – draft form of lease and designed space ready for action
-BESB – toured facility April 22 at 11:00 AM and interested in expanding footprint
-Month-to-Month Agreements in Place for all Leaseholds in Station**

VII. NEW BUSINESS

**-USP working group on updates on Protest Protocols
-FY2025 Budget Presentation**

VIII. OLD BUSINESS

**-Real Estate Support Services– interviews in May
-OC Approved Actions: OC signatures received; will forward to EOP next**

- Opening Day give away for Yankees, Red Sox, and Yard Goats
- East Lot RFQ issued and addendum being prepared following webinar
- Union Station Zoning will be voted at Board of Alders May 6th and into law by June
- Livery/M7 Agreement for SSS utilizing prior lease agreement insurance

IX. EXECUTIVE SESSION

- Not anticipated

X. ADJOURNMENT & CAMPUS TOUR (FOLLOWING)

**MINUTES FROM THE
NEW HAVEN UNION STATION TRANSPORTATION PARTNERSHIP OPERATIONS
COMMITTEE MEETING
MARCH 26, 2024 AT 4:00 PM**

Representing CTDOT: Deputy Commissioner King, Mr. Bergeron,
Attorney. Bartek

Representing City of New Haven: Mr. Piscitelli, Ms. Hendricson, Attorney Pinto

Representing New Haven Parking Authority: Mr. Hausladen, Mr. Parry, Mr. Seholm, Mr. Staniewicz, Attorney
Merin

I. CALL TO ORDER

Mr. Hausladen called the meeting to order at 4:04 PM.

II. PUBLIC COMMENT

Mr. Hausladen reported there were no requests to speak from the public.

III. APPROVAL OF THE MINUTES

Mr. Hausladen asked if there were any exceptions or further discussion on the Minutes from the February 28, 2024 meeting. Hearing none he called for a Motion to approve. Deputy Commissioner King moved to approve, and Mr. Piscitelli seconded the Motion. A vote was taken.

| | |
|--------------------------|----------|
| Deputy Commissioner King | Approved |
| Mr. Bergeron | Approved |
| Ms. Hendricson | Approved |
| Mr. Piscitelli | Approved |

The Minutes were unanimously approved as submitted.

IV. MOTIONS

MOTION A: TO APPROVE THE CAPITAL FUNDING AGREEMENT BETWEEN THE CITY OF NEW HAVEN AND THE CONNECTICUT DEPARTMENT OF TRANSPORTATION.

Mr. Bergeron said we have reached a good framework for approval with Attorney Merin's last draft of the agreement that was sent to Attorney Bartek for review. Once that approval is received, the agreement will be forwarded to the Attorney General's office for pre-approval. Attorney Bartek said she is still working on Attorney Merin's draft; however, all seems consistent with what was agreed upon to date.

Mr. Piscitelli wanted to confirm the OC was in agreement to approve and asked when approval from the Attorney General's office is anticipated as we want to move forward. Deputy Commissioner King explained the approval process for agreements that is required by the State. Once the OC has the final form of the agreement it will be sent to the AG's office for a courtesy review. Mr. Piscitelli wanted to confirm that the courtesy review has not yet happened. It was confirmed that it has not occurred, they need the final form where parties say it is ready to execute.

Mr. Piscitelli said he was prepared to move to approve the Motion, and Deputy Commissioner King seconded the Motion. Deputy Commissioner King congratulated all on their efforts and is pleased we have reached this milestone. Mr. Piscitelli concurred and said the team has worked hard to reach a common understanding. A vote was taken.

| | |
|--------------------------|----------|
| Deputy Commissioner King | Approved |
| Mr. Bergeron | Approved |
| Ms. Hendricson | Approved |
| Mr. Piscitelli | Approved |

The Motion was unanimously approved.

MOTION B: TO ENTER INTO A PROFESSIONAL SERVICES AGREEMENT WITH ECONOMIC DEVELOPMENT CORPORATION OF NEW HAVEN (EDC) FOR CAPITAL PROJECT MANAGEMENT SERVICES AT NEW HAVEN UNION STATION CAMPUS.

Mr. Piscitelli wanted to acknowledge the amount of work put in to date on the projects. The project manager will be reporting to Ms. Kozlowski, Executive Director at EDC, and support the team at Union Station and the City with project delivery. The detailed job description for the capital project management services position was discussed. Mr. Hausladen will work with Ms. Kozlowski, to ensure the projects are accelerated.

Deputy Commissioner King gave her support and that of the State on this position. She said the OC is eager to see the interior renovations, and is pleased to have the additional resource/person who will be focused exclusively on Union Station each day.

Mr. Piscitelli moved to approve, and Deputy Commissioner King seconded the Motion. A vote was taken.

| | |
|--------------------------|----------|
| Deputy Commissioner King | Approved |
| Mr. Bergeron | Approved |
| Ms. Hendricson | Approved |
| Mr. Piscitelli | Approved |

The Motion was unanimously approved.

MOTION C: TO CONTINUE/EXTEND THE USE OF EXTRA DUTY NHPD OFFICERS THROUGH JUNE 30, 2024 TO ASSIST WITH ENFORCING THE CODE OF CONDUCT AT UNION STATION TRANSPORTATION CENTER.

Mr. Hausladen said approval was received last year to extend NHPD police services through March 31, 2024. This Motion is requesting approval to continue the services through June 30, 2024. The extension would be over and above the budgeted amount and require approval to continue NHPD services through the end of the fiscal year. He called attention to the report Mr. Seholm prepared that includes a break out of the invoices with the associated costs for the month.

The above Motion was moved by Deputy Commissioner King, and seconded by Mr. Bergeron. A vote was taken.

| | |
|--------------------------|----------|
| Deputy Commissioner King | Approved |
| Mr. Bergeron | Approved |
| Ms. Hendricson | Approved |
| Mr. Piscitelli | Approved |

The above Motion was unanimously approved.

V. MONTHLY REPORTS

OPERATIONS

Mr. Parry reported on activity in Operations.

Occupancy: Mr. Parry said although the garage is not totally filling very often, all indications are that parkers are returning. He presented to the following statistics that substantiate for discussion.

-There were more vehicles in the garage in February than January. **Average Occupancy** for February 2024 892 versus January 845.

Total Cars Parked increased 20% over last year and cumulatively there was a 12% increase YTD.

-**Total Tickets** issued show a 16% increase from last year and a 12% increase YTD.

-**Total Keycards** showed a positive change of 33% over last year and a 13% increase YTD.

-For **Length of Stay** on the weekend, multiple days dominate. For weekdays the \$14 max range dominates.

-He called attention to the **SMARKING** statistics that mark the transient levels.

Mr. Piscitelli said the numbers are encouraging with a significant bump-up over last year. He asked if there was any information on where the parkers are going. Mr. Parry said no; however, activities/events in New York contribute to the garage filling.

Security: Mr. Parry said there was a total of fifty-three incidents for the month of February. The highest category was **Medical** with a total of 26 followed by **Disorderly Conduct** with a total of 15. There were no incidents that required further discussion. He called attention to the chart with details of all incidents that were reported.

He shared the numbers of the unhoused for the month of February (696) that have not changed much from January. NHPA is working closely with NHPD along with assistance from COMPASS, CT Rail outreach and other outreach agencies to address this situation.

FINANCE

Mr. Seholm reported on financial results for February and YTD.

Consolidated Results

Mr. Seholm said the month of February continues with a strong performance overall when looking at revenue versus budget and prior year. Actual Total Revenue Year-to-Date was \$323,463 better than actual last year.

Total Personnel and Operating Expenses YTD were over last year's due to additional security, traffic control and related benefits.

Net Operating Income Actual YTD was \$37,500 compared to YTD last year of \$42,591.

Building Results

Total Revenue was consistent with YTD numbers due to CPIU that was used and the loss of income from the removal of rental space for one ATM.

•The Combination of Operating Expenses and Personnel Expenses were better than budget.

•**Total Personnel Expenses** were reviewed that came in \$7,640 better than budget for the month and the lines that impacted them were explained: the allocation of the Night Maintenance manager, coverage for open positions drove OT; and Benefits were \$10,000 better than budget due to fewer full-time positions covering shifts that are not yet filled.

•**Total Operating Expenses** came in \$36,324 better than budget for the month. The following lines were discussed. Security and traffic control was not budgeted (see schedule at end of report); Utilities were \$16,294 better than budget due to lower generation rates; Repairs and Maintenance costs were better than budget due to plumbing and lighting repairs not needed offset by escalator components; Contracted snow removal was better than budget.

•NOI for the month was \$40,565 better than the loss that was budgeted.

State Street Station

Mr. Seholm reviewed the actual versus budgeted results for the Station. Total Personnel expenses were \$833 less than budget for the month. Benefits were \$1,158 better driven by the lower actual increase in medical expense. Total Operating Expenses were \$4,895 less than budget for the month driven by Repairs & Maintenance costs coming in \$1,428 less than budget with expenses for lighting and electrical that were budgeted and not needed and contracted snow removal being \$4,000 less than budget. Actual Total Expenses were \$16,232 for the month and were \$5,728 less than budget.

NOI was negative (\$16,232) versus negative (\$21,960) that was budgeted for a \$5,728 variance that was less than the loss anticipated.

Union Station Garage

Mr. Seholm emphasized the financial results from the garage were positive and support the operations of Union Station Building and the State Street Station.

Total Revenue for the month was \$72,515 better than budget driven by the following:

Transient Revenue was \$74,945 better than budget and \$40,734 better than last year.

Monthly Revenue was slightly lower than budget; however, mainly due to the timing of cancellations and transferring people in.

Total Personnel Expenses were \$8,553 less than budget due to:

Security Salary OT was less than budget by \$1,883. There was a full complement of filled positions in the garage with no OT required to cover.

Benefits were \$7,347 better than budget. Fewer vacation was taken and lower rate for medical expense.

Total Operating Expenses were \$36,927 better than budget for the month mainly driven by utilities, professional fees and contracted snow removal coming in less than budget..

Total Expenses were \$45,480 better than budget for the month.

Net Operating Income was \$117,995 better than budget for the month, actual YTD 1795305 that is 535136 better than budget and \$139,381 better than last year YTD.

Two schedules were included that show a breakout of NHPD charges and Professional Services for the month of February.

•FY 2025 BUDGET

Mr. Seholm said he is finalizing Draft III of the budget. He plans to distribute it to the OC and Mr. Hayes on April 16 so they will have it to review one week prior to the April OC meeting when a full presentation will be made.

CAPITAL PROJECTS

Mr. Staniewicz provided an overview of the projects in his report.

State of Good Repair Projects: A final draft of the design documents on the architectural repairs and improvements for the building and garage is being finalized. This includes the comments from the Union Station Facility Renovations Committee. The technical specifications for the hazardous building material management are being added to the bid documents.

The State Historical Preservation Office completed their review of the architectural repairs and improvements for the building and gave approval. They previously reviewed and approved the garage project.

Enabling projects – Phase I: Proposal documents for the selection of a design services consultant have been drafted for review. Once feedback is received, the documents will be finalized.

•Mr. Bergeron said he can't find the draft for the solicitation of the enabling project. Mr. Hausladen said it is being reviewed by the City and will be forwarded to him after that.

Brokerage Services: Two proposals were received from the solicitation for real estate and property management support services. Interviews will be set up with both proposers.

East Lot: NHPA will be presenting the zoning application for a proposed Transit Oriented Community Zone (TOC) to the Legislative Committee of the Board of Alders on April 2.

Interior Building Wayfinding Signage: A presentation of the draft signage by the Consultants was made at the Facilities Planning Renovation Committee on March 8 and went well.

Annual Condition Surveys: Mr. Staniewicz is reviewing the draft Condition Survey reports prepared by Desman that will be used to develop the capital budget.

Mr. Piscitelli said with the addition of the new project manager, he would like to see this report reflect all projects in the capital agreement, with a complete list with tracking, and to build process to resolve, close and move forward. Mr. Hausladen will try to obtain a draft of an updated format in advance of the next OC meeting.

VI. LEASING UPDATES – no updates

VII. NEW BUSINESS

-Mr. Hausladen said two proposals were submitted in response to the Real Estate RFP and both proposers will be interviewed.

-A meeting will be held tomorrow to discuss final details for the Yankees opening day event planned for April 5 at USTC. Mr. Hausladen will send out an update afterwards.

VIII OLD BUSINESS

IX. EXECUTIVE SESSION

Deputy Commissioner King moved to go into Executive Session. and Mr. Piscitelli seconded. Deputy Commissioner King, Mr. Piscitelli, Mr. Bergeron, Ms. Hendricson and attorneys Bartek and Merin went into Executive Session at 4:49 PM to discuss a real estate matter. They came out at 4:54 PM, and no votes were taken.

•**Motion to approve the release of the RFQ for the East Lot.**as drafted Deputy Commissioner King said the Operations Committee approves the release of the RFQ as drafted; however, allowing for additional non-material changes to be made.

Deputy Commissioner King moved the Motion, and Mr. Bergeron seconded. A vote was taken.

| | |
|--------------------------|----------|
| Deputy Commissioner King | Approved |
| Mr. Bergeron | Approved |
| Ms. Hendricson | Approved |
| Mr. Piscitelli | Approved |

It was unanimously approved to release the RFQ as drafted allowing for additional non-material changes to be made.

•Mr. Piscitelli had a few questions.

-Occupancy numbers are encouraging. He asked if Leap Day was accounted for and it was.

-Shoreline East additional trains – would that affect us? Deputy Commissioner King said she did not have any additional information on this. We will need to wait until the session is over.

-Union Square Steering Committee - the planning for Church Street South was discussed on Thursday. Notes should go out to the OC.

X. ADJOURNMENT

Mr. Hausladen asked if there were any other items for discussion. Hearing none he asked for a Motion to adjourn. Deputy Commissioner King moved to adjourn, and Ms. Hendricson seconded. A vote was taken:

| | |
|--------------------------|----------|
| Deputy Commissioner King | Approved |
| Mr. Bergeron | Approved |
| Ms. Hendricson | Approved |
| Mr. Piscitelli | Approved |

The meeting was adjourned at 5:05 PM.



**UNION STATION
PARTNERSHIP**
NEW HAVEN



OPERATIONS COMMITTEE
50 UNION AVENUE, NEW HAVEN, CONNECTICUT 06519

April 24, 2024

RECOMMENDATION #04-24-24-8 (motion A)

SUBJECT:

To authorize NHPA to release the Request for Proposal documents for Professional Engineering and Architectural Services for the Enabling Project – Phase 1 at New Haven Union Station, Project #23-051.

NARRATIVE:

Enabling Project - Phase 1 at New Haven Union Station consists of a number of items including the following:

- Station improvements consisting of main lobby seating
- outdoor flex seating
- outdoor patio
- bicycle station/garage concession space (conceptual design only)
- decorative and seasonal overhead ornaments/art
- new family restroom
- new men's and women's restrooms
- remove storefronts
- convenience grab & go concession
- casual/semi-self-service restaurant
- pizza kitchen
- mechanical, electrical & plumbing (MEP) upgrades
- existing tenant relocation for Enabling Projects

The selected consultant will provide professional engineering and architectural services as required to prepare and carry out design, construction contract administration, inspection and other additional services for Enabling Project - Phase 1. The selected consultant will work cohesively with representatives of the New Haven Union Station Partnership Operations Committee ("OC") and its Facilities Renovation Subcommittee, which includes State, City and NHPA officials; other personnel from the State, City, and NHPA; and applicable consultants including the Union Station Capital Projects Manager, and the Real Estate and Property Management consultant.



**UNION STATION
PARTNERSHIP**
NEW HAVEN



OPERATIONS COMMITTEE
50 UNION AVENUE, NEW HAVEN, CONNECTICUT 06519

At the April 22, 2024 Operations Committee, the members of the Operations Committee voted unanimously to authorize NHPA to release the Request for Proposal documents for Professional Engineering and Architectural Services for the Enabling Project – Phase 1 at New Haven Union Station, Project #23-051.

OPERATIONS COMMITTEE ENDORSEMENTS:

Laoise King
Deputy Commissioner
Connecticut Department of Transportation

Michael Piscitelli
Economic Development Administrator
City of New Haven

Eric Bergeron
Assistant Rail Administrator
Connecticut Department of Transportation

Courtney Hendricson
Deputy Director, Economic Development
City of New Haven

NEW HAVEN PARKING AUTHORITY
 Union Station Consolidated
 For Fiscal Year Through March 31, 2024
 (Management Use Only)

| | CURRENT | | | | YEAR-TO-DATE | | | | |
|---|----------------|------------------|-----------------|----------------|------------------|------------------|------------------|------------------|------------------|
| | ACTUAL | BUDGET | VAR B/W | ACT LAST YR | ACTUAL | BUDGET | VAR B/W | ACT LAST YR | VAR B/W |
| REVENUE | | | | | | | | | |
| Monthly Parking Revenue | 44,000 | 43,796 | 204 | 39,673 | 383,514 | 394,164 | (10,650) | 366,000 | 17,515 |
| Transient Parking Revenue | 371,927 | 285,000 | 76,927 | 350,921 | 3,187,300 | 2,785,000 | 402,300 | 2,885,895 | 301,405 |
| Validation Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental Income | 128,572 | 131,971 | (3,399) | 124,441 | 1,157,151 | 1,187,739 | (30,588) | 1,119,972 | 37,179 |
| Administrative Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special Events Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Valet Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Advertising Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 30 | 500 | (470) | 0 | 230 | 4,000 | (3,770) | 3,373 | (3,143) |
| Revenue Due City of New Haven | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Billed Expense Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 544,529 | 471,257 | 73,262 | 515,036 | 4,728,195 | 4,370,903 | 357,292 | 4,375,239 | 352,955 |
| EXPENSES | | | | | | | | | |
| Personnel: | | | | | | | | | |
| Administration Salaries - Straight-time | 27,884 | 23,824 | (4,060) | 24,245 | 259,625 | 215,369 | (44,256) | 160,590 | (99,035) |
| Administration Salaries - Overtime | 1,954 | 731 | (1,223) | 4,903 | 14,689 | 6,495 | (8,194) | 13,891 | (799) |
| Cashiers Salaries - Straight-time | 12,388 | 13,725 | (1,337) | 12,306 | 110,773 | 122,772 | (11,999) | 107,939 | (2,834) |
| Cashiers Salaries - Overtime | 1,082 | 824 | (258) | 920 | 5,783 | 7,368 | (1,585) | 6,693 | (98) |
| Maintenance Salaries - Straight-time | 30,374 | 37,729 | (7,355) | 30,826 | 289,540 | 339,004 | (49,464) | 279,576 | (9,964) |
| Maintenance Salaries - Overtime | 6,867 | 4,294 | (2,573) | 6,903 | 58,074 | 37,078 | (20,996) | 45,866 | (12,208) |
| Security Salaries - Straight-time | 54,657 | 65,589 | (10,932) | 35,813 | 436,617 | 497,201 | (60,584) | 302,038 | (134,581) |
| Security Salaries - Overtime | 5,500 | 9,917 | (4,417) | 8,296 | 102,898 | 88,708 | (13,990) | 42,409 | (60,299) |
| Benefits | 99,567 | 108,797 | (9,230) | 91,756 | 907,650 | 1,005,835 | (98,185) | 818,575 | (89,075) |
| Total Personnel | 240,283 | 255,430 | (15,147) | 215,958 | 2,186,449 | 2,319,831 | (133,382) | 1,777,567 | (408,862) |
| Operating: | | | | | | | | | |
| Security/Traffic Control | 9,031 | 0 | (9,031) | 0 | 130,877 | 10,306 | (120,571) | 7,827 | (123,050) |
| Utilities | 38,150 | 69,383 | (31,233) | 35,466 | 346,521 | 510,813 | (164,292) | 436,710 | (92,189) |
| Service Agreements | 16,527 | 14,199 | (2,328) | 16,645 | 129,387 | 126,825 | (2,562) | 109,470 | (19,917) |
| Professional Services | 2,315 | 5,455 | (3,140) | 9,385 | 65,881 | 50,355 | (15,526) | 57,770 | (8,111) |
| Repairs and Maintenance | 18,528 | 27,858 | (9,330) | 9,677 | 230,370 | 268,222 | (37,852) | 208,822 | (21,548) |
| Insurance - Liability | 23,539 | 23,273 | (266) | 18,309 | 211,851 | 209,457 | (2,394) | 164,784 | (47,067) |
| Building & Land Rental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Uniforms | 1,602 | 1,727 | (125) | 1,622 | 18,292 | 16,613 | (1,579) | 16,858 | (1,434) |
| Tickets and Tags | 331 | 331 | 0 | 175 | 3,528 | 2,979 | (549) | 1,724 | (1,804) |
| Supplies | 8,595 | 14,205 | (5,611) | 19,150 | 126,486 | 123,300 | (3,186) | 128,512 | 2,025 |
| Bank Fees | 13,709 | 12,840 | (869) | 16,141 | 126,963 | 115,560 | (11,403) | 84,030 | (42,933) |
| Contracted Snow Removal | 0 | 37,500 | (37,500) | 0 | 30,688 | 300,000 | (269,313) | 9,900 | (20,788) |
| Administrative Expenses | 101,414 | 97,815 | (3,599) | 91,245 | 910,824 | 880,335 | (30,489) | 773,982 | (136,862) |
| Valet Expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Expenses | 16,519 | 12,351 | (4,168) | 10,964 | 118,921 | 110,689 | (8,232) | 101,412 | (17,509) |
| Total Operating Expenses | 250,550 | 316,938 | (66,388) | 231,095 | 2,450,989 | 2,725,454 | (274,865) | 2,103,781 | (346,808) |
| Total Expenses | 490,873 | 572,366 | (81,493) | 447,063 | 4,637,039 | 5,045,285 | (408,247) | 3,881,348 | (755,691) |
| NET OPERATING INCOME | 53,656 | (101,101) | 154,757 | 67,973 | 91,156 | (674,382) | 765,538 | 493,892 | (402,735) |

NEW HAVEN PARKING AUTHORITY
 Union Station Building
 For Fiscal Year Through March 31, 2024
 (Management Use Only)

| | CURRENT | | | | YEAR-TO-DATE | | | | |
|---|------------------|------------------|----------------|------------------|--------------------|--------------------|-----------------|--------------------|------------------|
| | ACTUAL | BUDGET | VAR B/W | ACT LAST YR | ACTUAL | BUDGET | VAR B/W | ACT LAST YR | VAR B/W |
| REVENUE | | | | | | | | | |
| Monthly Parking Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transient Parking Revenue | 0 | 0 | 0 | (34) | 0 | 0 | (34) | 0 | 34 |
| Validation Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental Income | 128,572 | 131,971 | (3,399) | 124,441 | 1,157,151 | 1,187,739 | (30,588) | 1,119,972 | 37,179 |
| Administrative Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special Events Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Valet Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Advertising Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Revenue Due City of New Haven | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Billed Expense Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 128,572 | 131,971 | (3,399) | 124,407 | 1,157,151 | 1,187,739 | (30,588) | 1,119,938 | 37,213 |
| EXPENSES | | | | | | | | | |
| Personnel: | | | | | | | | | |
| Administration Salaries - Straight-time | 16,622 | 12,829 | (3,793) | 15,407 | 148,890 | 116,788 | (32,102) | 83,277 | (65,613) |
| Administration Salaries - Overtime | 833 | 292 | (541) | 1,938 | 5,869 | 2,593 | (3,276) | 5,688 | (161) |
| Cashiers Salaries - Straight-time | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cashiers Salaries - Overtime | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Maintenance Salaries - Straight-time | 25,043 | 28,967 | 3,924 | 24,444 | 220,040 | 288,993 | 68,953 | 217,900 | (2,140) |
| Maintenance Salaries - Overtime | 5,925 | 3,157 | (2,768) | 5,457 | 51,658 | 27,949 | (23,710) | 41,796 | (9,863) |
| Security Salaries - Straight-time | 37,554 | 36,395 | (1,159) | 19,409 | 297,313 | 325,550 | 28,237 | 160,086 | (137,221) |
| Security Salaries - Overtime | 4,080 | 6,551 | 2,471 | 5,706 | 72,422 | 58,598 | (13,824) | 23,092 | (49,339) |
| Benefits | 63,249 | 68,182 | 4,933 | 51,681 | 569,992 | 628,442 | 58,450 | 470,473 | (99,520) |
| Total Personnel | 153,306 | 156,373 | 3,067 | 124,052 | 1,356,195 | 1,416,913 | 60,718 | 1,002,311 | (363,874) |
| Operating: | | | | | | | | | |
| Security/Traffic Control | 9,031 | 0 | (9,031) | 0 | 130,877 | 10,306 | (120,571) | 7,827 | (123,050) |
| Utilities | 29,344 | 53,672 | 24,328 | 26,577 | 274,758 | 415,183 | 140,425 | 354,622 | 79,864 |
| Service Agreements | 8,743 | 8,525 | (218) | 12,415 | 78,230 | 76,725 | (1,505) | 75,355 | (2,875) |
| Professional Services | 1,133 | 3,022 | 1,889 | 10,698 | 54,536 | 27,878 | (26,658) | 48,602 | (5,934) |
| Repairs and Maintenance | 16,828 | 22,055 | 5,227 | 6,816 | 202,150 | 212,495 | 10,345 | 166,852 | (35,298) |
| Insurance - Liability | 7,556 | 7,489 | (67) | 6,325 | 68,005 | 67,401 | (604) | 58,728 | (9,276) |
| Building & Land Rental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Uniforms | 1,101 | 1,126 | 25 | 918 | 12,703 | 10,832 | (1,871) | 10,327 | (2,376) |
| Tickets and Tags | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supplies | 6,238 | 9,664 | 3,426 | 10,945 | 88,353 | 85,748 | (2,605) | 89,422 | 1,070 |
| Bank Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 820 | 820 |
| Contracted Snow Removal | 0 | 17,500 | 17,500 | 0 | 13,909 | 140,000 | 126,191 | 9,900 | (3,909) |
| Administrative Expenses | 59,949 | 57,357 | (2,592) | 51,741 | 548,441 | 516,213 | (32,228) | 442,265 | (106,156) |
| Valet Expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Expenses | 15,110 | 11,147 | (3,963) | 9,522 | 105,573 | 101,323 | (4,250) | 92,878 | (12,695) |
| Total Operating Expenses | 155,033 | 151,557 | (3,476) | 136,157 | 1,577,434 | 1,564,204 | (13,230) | 1,357,619 | (219,815) |
| Total Expenses | 308,340 | 347,930 | 39,590 | 280,218 | 2,943,619 | 3,081,117 | 137,498 | 2,355,931 | (583,688) |
| NET OPERATING INCOME | (179,768) | (215,959) | 36,192 | (135,811) | (1,786,468) | (1,893,378) | 106,910 | (1,238,993) | (546,475) |

NEW HAVEN PARKING AUTHORITY
 State Street Station
 For Fiscal Year Through March 31, 2024
 (Management Use Only)

| | CURRENT | | | | YEAR-TO-DATE | | | | | |
|---|-----------------|-----------------|--------------|-----------------|--------------|------------------|------------------|----------------|------------------|-----------------|
| | ACTUAL | BUDGET | VAR B/W | ACT LAST YR | VAR B/W | ACTUAL | BUDGET | VAR B/W | ACT LAST YR | VAR B/W |
| REVENUE | | | | | | | | | | |
| Monthly Parking Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transient Parking Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Validation Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special Events Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Valet Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Advertising Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Revenue Due City of New Haven | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Billed Expense Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EXPENSES | | | | | | | | | | |
| Personnel: | | | | | | | | | | |
| Administration Salaries - Straight-time | 3,329 | 2,772 | (557) | 2,705 | (623) | 31,788 | 24,917 | (6,871) | 20,771 | (11,017) |
| Administration Salaries - Overtime | 266 | 103 | (163) | 987 | 721 | 2,520 | 917 | (1,603) | 2,463 | (57) |
| Cashiers Salaries - Straight-time | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Cashiers Salaries - Overtime | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Maintenance Salaries - Straight-time | 249 | 2,671 | 2,422 | 978 | 729 | 17,223 | 23,832 | 6,609 | 14,537 | (2,686) |
| Maintenance Salaries - Overtime | 0 | 267 | 267 | 0 | 0 | 464 | 2,383 | 1,919 | (212) | (675) |
| Security Salaries - Straight-time | 868 | 493 | (375) | 615 | (254) | 6,972 | 4,373 | (2,599) | 5,205 | (1,766) |
| Security Salaries - Overtime | (398) | 0 | 398 | 26 | 364 | 1,408 | 0 | (1,408) | 312 | (1,096) |
| Benefits | 4,667 | 4,331 | (336) | 5,238 | 570 | 40,903 | 39,233 | (1,670) | 38,306 | (2,597) |
| Total Personnel | 9,042 | 10,637 | 1,595 | 10,550 | 1,508 | 101,277 | 95,655 | (5,622) | 81,382 | (19,895) |
| Operating: | | | | | | | | | | |
| Security/Traffic Control | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utilities | 0 | 101 | 101 | 173 | 173 | 228 | 808 | 580 | 927 | 698 |
| Service Agreements | 807 | 655 | (152) | 612 | (195) | 6,319 | 5,895 | (424) | 2,765 | (3,554) |
| Professional Services | 429 | 0 | (429) | 75 | (354) | 3,784 | 0 | (3,784) | 450 | (3,334) |
| Repairs and Maintenance | 1,103 | 1,428 | 325 | 585 | (519) | 6,980 | 12,852 | 5,872 | 15,317 | 8,336 |
| Insurance - Liability | 152 | 152 | 0 | 121 | (30) | 1,364 | 1,368 | 4 | 1,091 | (273) |
| Building & Land Rental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Uniforms | 0 | 61 | 61 | 0 | 0 | 0 | 587 | 587 | 0 | 0 |
| Tickets and Tags | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supplies | 305 | 570 | 265 | 3,973 | 3,668 | 2,415 | 5,130 | 2,715 | 11,141 | 8,726 |
| Bank Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contracted Snow Removal | (0) | 2,500 | 2,500 | 0 | 0 | 3,069 | 20,000 | 16,931 | 0 | (3,069) |
| Administrative Expenses | 3,424 | 3,891 | 267 | 3,746 | 322 | 36,025 | 33,219 | (2,806) | 32,091 | (3,934) |
| Valet Expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Expenses | 468 | 39 | (429) | 618 | 150 | 5,373 | 351 | (5,022) | 1,113 | (4,260) |
| Total Operating Expenses | 6,687 | 9,197 | 2,510 | 9,903 | 3,216 | 65,557 | 80,210 | 14,653 | 64,894 | (682) |
| Total Expenses | 15,729 | 19,834 | 4,105 | 20,453 | 4,724 | 166,834 | 175,865 | 9,031 | 146,277 | (20,557) |
| NET OPERATING INCOME | (15,729) | (19,834) | 4,105 | (20,453) | 4,724 | (166,834) | (175,865) | 9,031 | (146,277) | (20,557) |

NEW HAVEN PARKING AUTHORITY
 Union Station Garage
 For Fiscal Year Through March 31, 2024
 (Management Use Only)

| | REVENUE | | | | | EXPENSES | | | | | NET OPERATING INCOME | | | | |
|---|---------|---------|----------------------|-------------|-----------|-----------|-----------|----------------------|-------------|-----------|----------------------|-----------|---------------------------|-------------|-----------|
| | ACTUAL | BUDGET | CURRENT VAR B/(W) | ACT LAST YR | VAR B/(W) | ACTUAL | BUDGET | CURRENT VAR B/(W) | ACT LAST YR | VAR B/(W) | ACTUAL | BUDGET | YEAR-TO-DATE VAR B/(W) | ACT LAST YR | VAR B/(W) |
| Monthly Parking Revenue | 44,000 | 43,796 | 204 | 39,673 | 4,327 | 78,947 | 73,664 | (5,283) | 56,542 | (22,405) | 807,599 | 981,040 | 173,441 | 7,421 | (554) |
| Transient Parking Revenue | 371,927 | 295,000 | 76,927 | 350,955 | 20,971 | 6,301 | 2,985 | (3,316) | 5,740 | (561) | 1,526,586 | 1,788,303 | 261,717 | 1,375,140 | (126,331) |
| Validation Revenue | 0 | 0 | 0 | 0 | 0 | 110,773 | 122,772 | 11,999 | 107,939 | (2,834) | 0 | 0 | 0 | 0 | 0 |
| Rental Income | 0 | 0 | 0 | 0 | 0 | 6,783 | 7,366 | 585 | 6,885 | (98) | 0 | 0 | 0 | 0 | 0 |
| Administrative Income | 0 | 0 | 0 | 0 | 0 | 52,277 | 56,179 | 3,902 | 47,139 | (5,138) | 0 | 0 | 0 | 0 | 0 |
| Special Events Income | 0 | 0 | 0 | 0 | 0 | 5,952 | 6,746 | 794 | 4,281 | (1,670) | 0 | 0 | 0 | 0 | 0 |
| Valet Revenue | 0 | 0 | 0 | 0 | 0 | 28,888 | 167,276 | 132,391 | 34,947 | 4,413 | 0 | 0 | 0 | 0 | 0 |
| Advertising Revenue | 0 | 0 | 0 | 0 | 0 | 30,110 | 30,110 | 1,242 | 19,005 | (9,863) | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 30 | 500 | (470) | 0 | 30 | 296,755 | 340,161 | 43,405 | 309,796 | (13,041) | 0 | 0 | 0 | 0 | 0 |
| Revenue Due City of New Haven | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Billed Expense Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 415,956 | 339,296 | 76,660 | 390,628 | 25,328 | 3,571,044 | 3,183,164 | 387,880 | 3,255,302 | 315,742 | 2,499,153 | 2,044,458 | 649,597 | 1,880,161 | 164,297 |
| Personnel: | | | | | | | | | | | | | | | |
| Administration Salaries - Straight-time | 7,933 | 8,223 | 290 | 6,132 | (1,801) | 78,947 | 73,664 | (5,283) | 56,542 | (22,405) | 0 | 0 | 0 | 0 | 0 |
| Administration Salaries - Overtime | 855 | 336 | (519) | 1,958 | 1,103 | 6,301 | 2,985 | (3,316) | 5,740 | (561) | 0 | 0 | 0 | 0 | 0 |
| Cashiers Salaries - Straight-time | 12,388 | 13,725 | 1,337 | 12,306 | (81) | 110,773 | 122,772 | 11,999 | 107,939 | (2,834) | 0 | 0 | 0 | 0 | 0 |
| Cashiers Salaries - Overtime | 1,082 | 824 | (258) | 920 | (162) | 6,783 | 7,366 | 585 | 6,885 | (98) | 0 | 0 | 0 | 0 | 0 |
| Maintenance Salaries - Straight-time | 5,082 | 6,091 | 1,009 | 5,403 | 321 | 52,277 | 56,179 | 3,902 | 47,139 | (5,138) | 0 | 0 | 0 | 0 | 0 |
| Maintenance Salaries - Overtime | 942 | 870 | (72) | 1,447 | 504 | 5,952 | 6,746 | 794 | 4,281 | (1,670) | 0 | 0 | 0 | 0 | 0 |
| Security Salaries - Straight-time | 16,244 | 18,701 | 2,457 | 15,790 | (455) | 28,888 | 167,276 | 132,391 | 34,947 | 4,413 | 0 | 0 | 0 | 0 | 0 |
| Security Salaries - Overtime | 1,758 | 3,366 | 1,608 | 2,564 | 805 | 30,110 | 30,110 | 1,242 | 19,005 | (9,863) | 0 | 0 | 0 | 0 | 0 |
| Benefits | 31,651 | 36,284 | 4,633 | 34,637 | 3,186 | 296,755 | 340,161 | 43,405 | 309,796 | (13,041) | 0 | 0 | 0 | 0 | 0 |
| Total Personnel | 77,935 | 88,420 | 10,485 | 81,356 | 3,422 | 718,987 | 807,283 | 88,276 | 693,973 | (25,114) | 0 | 0 | 0 | 0 | 0 |
| Operating: | | | | | | | | | | | | | | | |
| Security/Traffic Control | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utilities | 8,807 | 15,610 | 6,803 | 8,715 | (91) | 71,535 | 94,822 | 23,287 | 83,162 | 11,627 | 0 | 0 | 0 | 0 | 0 |
| Service Agreements | 6,977 | 5,019 | (1,958) | 3,618 | (3,359) | 44,839 | 44,205 | (634) | 31,350 | (13,489) | 0 | 0 | 0 | 0 | 0 |
| Professional Services | 733 | 2,433 | 1,680 | 927 | 175 | 7,561 | 22,377 | 14,816 | 8,718 | 1,157 | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance | 597 | 4,375 | 3,778 | 2,276 | 1,679 | 21,239 | 42,875 | 21,636 | 26,633 | 5,413 | 0 | 0 | 0 | 0 | 0 |
| Insurance - Liability | 15,831 | 15,632 | (199) | 11,663 | (4,169) | 142,483 | 140,688 | (1,795) | 104,964 | (37,518) | 0 | 0 | 0 | 0 | 0 |
| Building & Land Rental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Uniforms | 501 | 540 | 39 | 704 | 204 | 5,589 | 5,194 | (395) | 6,531 | 942 | 0 | 0 | 0 | 0 | 0 |
| Tickets and Tags | 660 | 331 | (329) | 175 | (485) | 3,528 | 2,979 | (549) | 1,724 | (1,804) | 0 | 0 | 0 | 0 | 0 |
| Supplies | 2,052 | 3,972 | 1,920 | 4,233 | 2,181 | 35,718 | 32,422 | (3,296) | 27,948 | (7,770) | 0 | 0 | 0 | 0 | 0 |
| Bank Fees | 13,709 | 12,840 | (869) | 16,141 | 2,432 | 126,863 | 115,560 | (11,403) | 83,210 | (43,753) | 0 | 0 | 0 | 0 | 0 |
| Contracted Snow Removal | 0 | 17,500 | 17,500 | 0 | 0 | 13,809 | 140,000 | 126,191 | 0 | (13,809) | 0 | 0 | 0 | 0 | 0 |
| Administrative Expenses | 38,041 | 36,787 | (1,274) | 35,758 | (2,283) | 326,358 | 330,903 | 4,545 | 299,586 | (26,772) | 0 | 0 | 0 | 0 | 0 |
| Valet Expense | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Expenses | 942 | 1,165 | 223 | 824 | (118) | 7,976 | 9,015 | 1,039 | 7,421 | (554) | 0 | 0 | 0 | 0 | 0 |
| Total Operating Expenses | 88,869 | 116,184 | 27,315 | 85,035 | (3,834) | 807,599 | 981,040 | 173,441 | 681,267 | (126,331) | 0 | 0 | 0 | 0 | 0 |
| Total Expenses | 166,804 | 204,604 | 37,800 | 166,392 | (412) | 1,526,586 | 1,788,303 | 261,717 | 1,375,140 | (151,446) | 0 | 0 | 0 | 0 | 0 |
| NET OPERATING INCOME | 249,153 | 134,692 | 114,461 | 224,237 | 24,916 | 2,044,458 | 1,394,861 | 649,597 | 1,880,161 | 164,297 | | | | | |

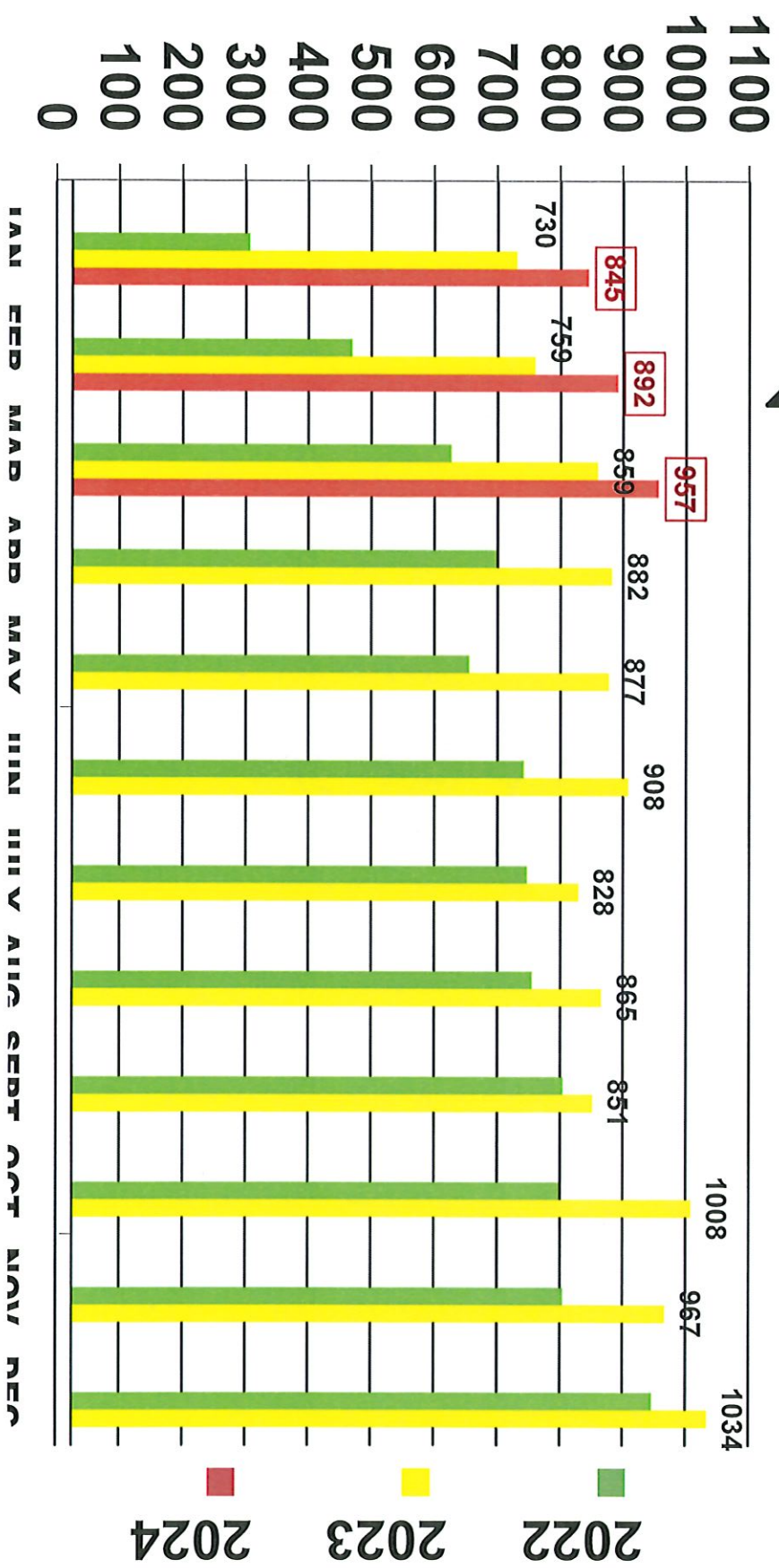


UNION STATION
PARTNERSHIP
NEW HAVEN

Average Occupancy Statistics Union Station Garage

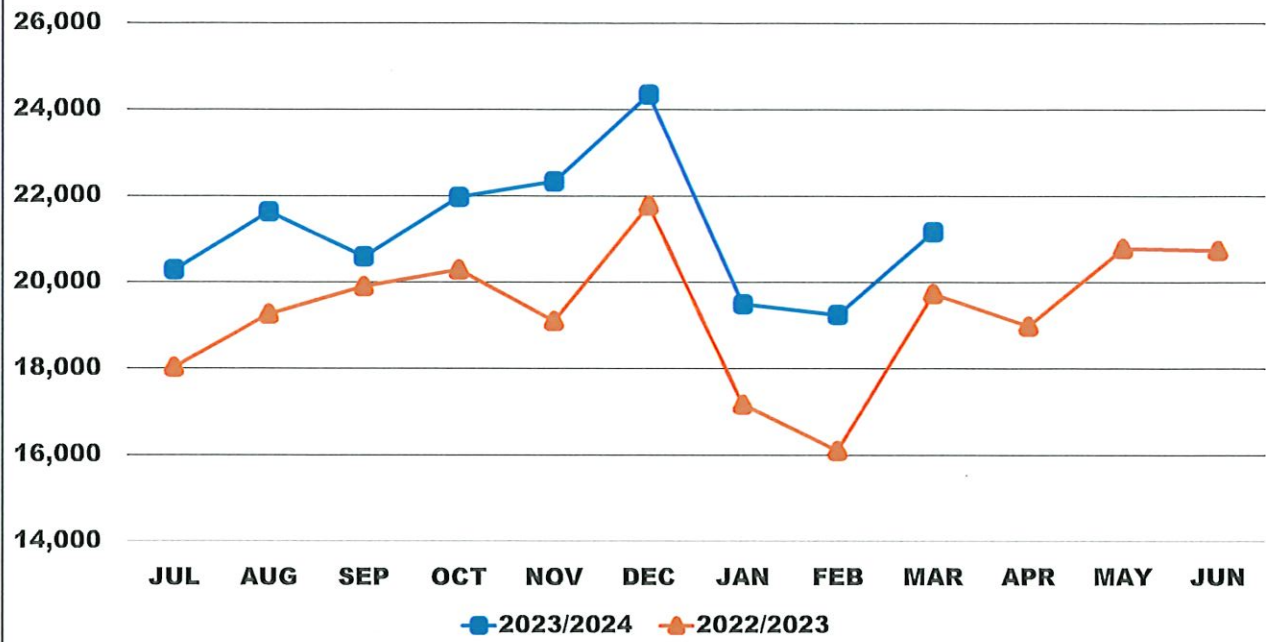
Facility Capacity 1133

Comparison of 2022 through 2024



UNION STATION GARAGE

TOTAL CARS PARKED



TOTAL CARS PARKED

| FY | Weekdays | | COMPARISON BY MONTH | | | % CHANGE BY YEAR | CUMULATIVE COMPARISON | | |
|-------|-----------|-----------|---------------------|-------------------|-----------|------------------|-----------------------|-----------|----------|
| | 2023/2024 | 2022/2023 | 2023/2024 | % CHANGE BY MONTH | 2022/2023 | | 2023/2024 | 2022/2023 | % CHANGE |
| JUL | 21 | 22 | 20,294 | -2% | 18,034 | 13% | 20,294 | 18,034 | 13% |
| AUG | 23 | 23 | 21,635 | 7% | 19,266 | 12% | 41,929 | 37,300 | 12% |
| SEP | 21 | 22 | 20,597 | -5% | 19,907 | 3% | 62,526 | 57,207 | 9% |
| OCT | 22 | 21 | 21,972 | 7% | 20,289 | 8% | 84,498 | 77,496 | 9% |
| NOV | 22 | 22 | 22,337 | 2% | 19,101 | 17% | 106,835 | 96,597 | 11% |
| DEC | 21 | 22 | 24,356 | 9% | 21,782 | 12% | 131,191 | 118,379 | 11% |
| JAN | 23 | 22 | 19,494 | -20% | 17,176 | 13% | 150,685 | 135,555 | 11% |
| FEB | 21 | 20 | 19,247 | -1% | 16,105 | 20% | 169,932 | 151,660 | 12% |
| MAR | 21 | 23 | 21,172 | 10% | 19,735 | 7% | 191,104 | 171,395 | 11% |
| APR | | 20 | | | 18,987 | | | 190,382 | |
| MAY | | 23 | | | 20,783 | | | 211,165 | |
| JUN | | 22 | | | 20,742 | | | 231,907 | |
| Total | 195 | 262 | | | | | | | |

UNION STATION GARAGE

| TOTAL TICKETS ISSUED | | | | | | | | | |
|-----------------------------|-----------|-----------|---------------------|-------------------|-----------|------------------|-----------------------|-----------|----------|
| FY | Weekdays | | COMPARISON BY MONTH | | | % CHANGE BY YEAR | CUMULATIVE COMPARISON | | |
| | 2023/2024 | 2022/2023 | 2023/2024 | % CHANGE BY MONTH | 2022/2023 | | 2023/2024 | 2022/2023 | % CHANGE |
| JUL | 21 | 22 | 16,108 | -7% | 13,618 | 18% | 16,108 | 13,618 | 18% |
| AUG | 23 | 23 | 16,931 | 5% | 14,525 | 17% | 33,039 | 28,143 | 17% |
| SEP | 21 | 22 | 16,173 | -4% | 15,161 | 7% | 49,212 | 43,304 | 14% |
| OCT | 22 | 21 | 17,105 | 6% | 15,634 | 9% | 66,317 | 58,938 | 13% |
| NOV | 22 | 22 | 17,647 | 3% | 15,686 | 13% | 83,964 | 74,624 | 13% |
| DEC | 21 | 22 | 20,165 | 14% | 18,506 | 9% | 104,129 | 93,130 | 12% |
| JAN | 23 | 22 | 14,750 | -27% | 13,558 | 9% | 118,879 | 106,688 | 11% |
| FEB | 21 | 20 | 14,740 | 0% | 12,719 | 16% | 133,619 | 119,407 | 12% |
| MAR | 21 | 23 | 16,524 | 12% | 16,076 | 3% | 150,143 | 135,483 | 11% |
| APR | | 20 | | | 15,778 | | | 151,261 | |
| MAY | | 23 | | | 16,976 | | | 168,237 | |
| JUN | | 22 | | | 17,262 | | | 185,499 | |
| Total | 195 | 262 | | | | | | | |

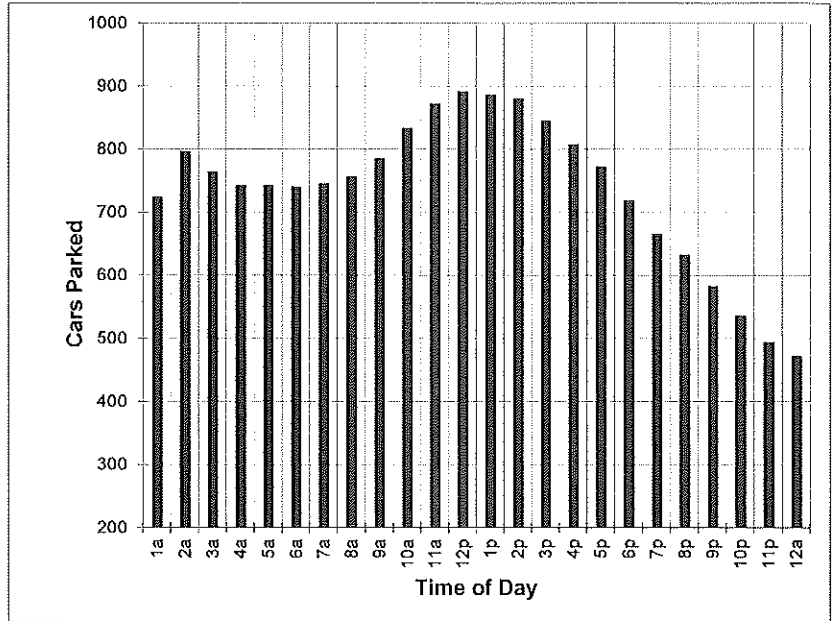
| TOTAL KEYCARDS ENTERED | | | | | | | | | |
|-------------------------------|-----------|-----------|---------------------|-------------------|-----------|------------------|-----------------------|-----------|----------|
| FY | Weekdays | | COMPARISON BY MONTH | | | % CHANGE BY YEAR | CUMULATIVE COMPARISON | | |
| | 2023/2024 | 2022/2023 | 2023/2024 | % CHANGE BY MONTH | 2022/2023 | | 2023/2024 | 2022/2023 | % CHANGE |
| JUL | 21 | 22 | 4,186 | 20% | 4,416 | -5% | 4,186 | 4,416 | -5% |
| AUG | 23 | 23 | 4,704 | 12% | 4,741 | -1% | 8,890 | 9,157 | -3% |
| SEP | 21 | 22 | 4,424 | -6% | 4,746 | -7% | 13,314 | 13,903 | -4% |
| OCT | 22 | 21 | 4,867 | 10% | 4,655 | 5% | 18,181 | 18,558 | -2% |
| NOV | 22 | 22 | 4,690 | -4% | 3,415 | 37% | 22,871 | 21,973 | 4% |
| DEC | 21 | 22 | 4,191 | -11% | 3,276 | 28% | 27,062 | 25,249 | 7% |
| JAN | 23 | 22 | 4,744 | 13% | 3,618 | 31% | 31,806 | 28,867 | 10% |
| FEB | 21 | 20 | 4,507 | -5% | 3,386 | 33% | 36,313 | 32,253 | 13% |
| MAR | 21 | 23 | 4,648 | 3% | 3,659 | 27% | 40,961 | 35,912 | 14% |
| APR | | 20 | | | 3,209 | | | 39,121 | |
| MAY | | 23 | | | 3,807 | | | 42,928 | |
| JUN | | 22 | | | 3,480 | | | 46,408 | |
| Total | 195 | 262 | | | | | | | |

Note: adjusted keycard entries for PNH vehicles starting November 2022

MARCH 24, 2024
Sunday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 622 | 103 | 725 |
| 1:00-2:00a | 693 | 104 | 797 |
| 2:00-3:00a | 661 | 104 | 765 |
| 3:00-4:00a | 641 | 102 | 743 |
| 4:00-5:00a | 640 | 103 | 743 |
| 5:00-6:00a | 639 | 102 | 741 |
| 6:00-7:00a | 642 | 104 | 746 |
| 7:00-8:00a | 651 | 106 | 757 |
| 8:00-9:00a | 678 | 108 | 786 |
| 9:00-10:00a | 727 | 107 | 834 |
| 10:00-11:00a | 766 | 107 | 873 |
| 11:00-12:00p | 785 | 107 | 892 |
| 12:00-1:00p | 780 | 107 | 887 |
| 1:00-2:00p | 773 | 108 | 881 |
| 2:00-3:00p | 740 | 106 | 846 |
| 3:00-4:00p | 702 | 106 | 808 |
| 4:00-5:00p | 669 | 104 | 773 |
| 5:00-6:00p | 617 | 102 | 719 |
| 6:00-7:00p | 564 | 102 | 666 |
| 7:00-8:00p | 527 | 106 | 633 |
| 8:00-9:00p | 478 | 105 | 583 |
| 9:00-10:00p | 433 | 104 | 537 |
| 10:00-11:00p | 390 | 105 | 495 |
| 11:00-12:00a | 369 | 104 | 473 |

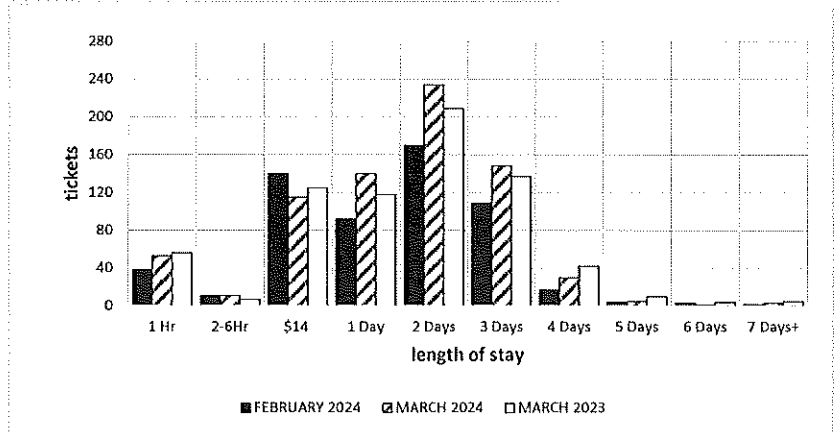
UNION STATION GARAGE OCCUPANCY REPORT



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 38 | 53 | 56 |
| 2Hrs - 6 Hrs | 11 | 11 | 7 |
| \$14.00 Max | 140 | 115 | 125 |
| 1 Day \$16 - \$18. | 92 | 140 | 118 |
| 2 Days \$20 - \$36 | 170 | 234 | 209 |
| 3 Days \$38 - \$54 | 109 | 148 | 137 |
| 4 Days \$56 - \$72 | 17 | 30 | 42 |
| 5 Days \$74 - \$90 | 4 | 5 | 10 |
| 6 Days \$92 - \$108 | 3 | 1 | 4 |
| >7 Days > \$110 | 2 | 3 | 5 |
| Total | 586 | 740 | 713 |
| Avg Ticket = | \$27.64 | \$28.69 | \$30.18 |
| Revenue | \$ 16,198.00 | \$ 21,230.00 | \$ 21,518.00 |

Transient Length of Stay

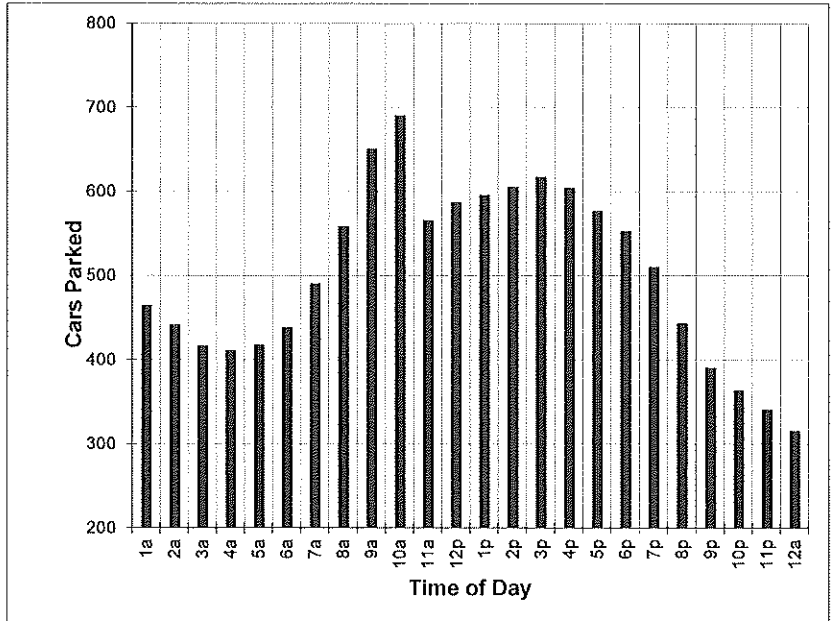


| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 53 | 0.07 |
| 2Hrs - 6 Hrs | 11 | 0.01 |
| \$14.00 Max | 115 | 0.16 |
| 1 Day \$16 - \$18. | 140 | 0.19 |
| 2 Days \$20 - \$36 | 234 | 0.32 |
| 3 Days \$38 - \$54 | 148 | 0.20 |
| 4 Days \$56 - \$72 | 30 | 0.04 |
| 5 Days \$74 - \$90 | 5 | 0.01 |
| 6 Days \$92 - \$108 | 1 | 0.00 |
| >7 Days > \$110 | 3 | 0.00 |
| Total | 740 | |

UNION STATION GARAGE OCCUPANCY REPORT

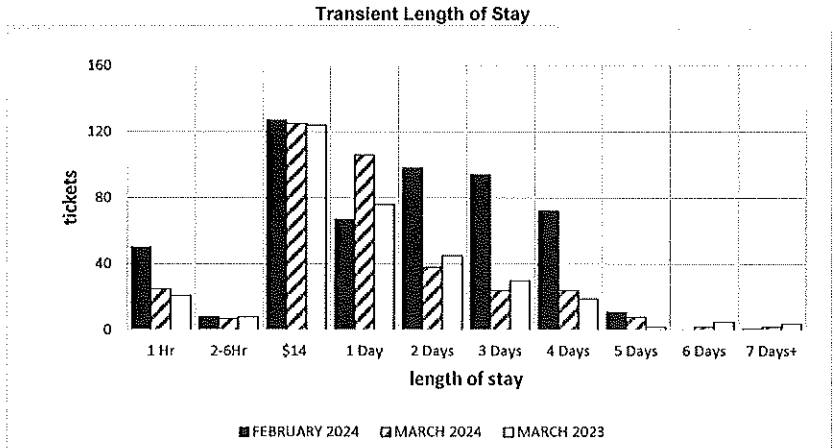
MARCH 25, 2024
Monday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 359 | 106 | 465 |
| 1:00-2:00a | 340 | 102 | 442 |
| 2:00-3:00a | 314 | 103 | 417 |
| 3:00-4:00a | 308 | 103 | 411 |
| 4:00-5:00a | 309 | 109 | 418 |
| 5:00-6:00a | 318 | 121 | 439 |
| 6:00-7:00a | 345 | 146 | 491 |
| 7:00-8:00a | 388 | 171 | 559 |
| 8:00-9:00a | 450 | 201 | 651 |
| 9:00-10:00a | 493 | 198 | 691 |
| 10:00-11:00a | 367 | 199 | 566 |
| 11:00-12:00p | 388 | 200 | 588 |
| 12:00-1:00p | 394 | 202 | 596 |
| 1:00-2:00p | 402 | 204 | 606 |
| 2:00-3:00p | 415 | 203 | 618 |
| 3:00-4:00p | 413 | 192 | 605 |
| 4:00-5:00p | 380 | 197 | 577 |
| 5:00-6:00p | 363 | 190 | 553 |
| 6:00-7:00p | 341 | 170 | 511 |
| 7:00-8:00p | 301 | 143 | 444 |
| 8:00-9:00p | 261 | 130 | 391 |
| 9:00-10:00p | 236 | 128 | 364 |
| 10:00-11:00p | 218 | 123 | 341 |
| 11:00-12:00a | 195 | 121 | 316 |



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 50 | 25 | 21 |
| 2Hrs - 6 Hrs | 8 | 7 | 8 |
| \$14.00 Max | 127 | 125 | 124 |
| 1 Day \$16 - \$18. | 67 | 106 | 76 |
| 2 Days \$20 - \$36 | 98 | 38 | 45 |
| 3 Days \$38 - \$54 | 94 | 24 | 30 |
| 4 Days \$56 - \$72 | 72 | 24 | 19 |
| 5 Days \$74 - \$90 | 11 | 8 | 2 |
| 6 Days \$92 - \$108 | 0 | 2 | 5 |
| >7 Days > \$110 | 1 | 2 | 4 |
| Total | 528 | 361 | 334 |
| Avg Ticket = | \$31.14 | \$24.34 | \$25.14 |
| Revenue | \$ 16,444.00 | \$ 8,786.00 | \$ 8,398.00 |

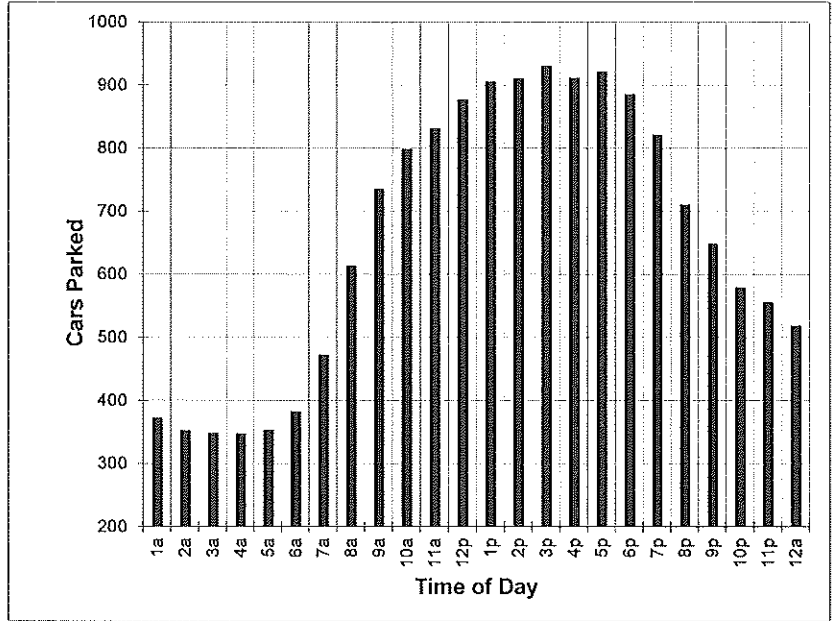


| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 25 | 0.07 |
| 2Hrs - 6 Hrs | 7 | 0.02 |
| \$14.00 Max | 125 | 0.35 |
| 1 Day \$16 - \$18. | 106 | 0.29 |
| 2 Days \$20 - \$36 | 38 | 0.11 |
| 3 Days \$38 - \$54 | 24 | 0.07 |
| 4 Days \$56 - \$72 | 24 | 0.07 |
| 5 Days \$74 - \$90 | 8 | 0.02 |
| 6 Days \$92 - \$108 | 2 | 0.01 |
| >7 Days > \$110 | 2 | 0.01 |
| Total | 361 | |

MARCH 26, 2024
Tuesday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 251 | 122 | 373 |
| 1:00-2:00a | 239 | 114 | 353 |
| 2:00-3:00a | 236 | 113 | 349 |
| 3:00-4:00a | 234 | 114 | 348 |
| 4:00-5:00a | 235 | 119 | 354 |
| 5:00-6:00a | 251 | 132 | 383 |
| 6:00-7:00a | 306 | 167 | 473 |
| 7:00-8:00a | 419 | 195 | 614 |
| 8:00-9:00a | 507 | 229 | 736 |
| 9:00-10:00a | 563 | 236 | 799 |
| 10:00-11:00a | 592 | 240 | 832 |
| 11:00-12:00p | 633 | 244 | 877 |
| 12:00-1:00p | 657 | 249 | 906 |
| 1:00-2:00p | 663 | 248 | 911 |
| 2:00-3:00p | 683 | 248 | 931 |
| 3:00-4:00p | 678 | 234 | 912 |
| 4:00-5:00p | 685 | 237 | 922 |
| 5:00-6:00p | 659 | 227 | 886 |
| 6:00-7:00p | 615 | 207 | 822 |
| 7:00-8:00p | 531 | 180 | 711 |
| 8:00-9:00p | 480 | 169 | 649 |
| 9:00-10:00p | 429 | 151 | 580 |
| 10:00-11:00p | 408 | 148 | 556 |
| 11:00-12:00a | 375 | 144 | 519 |

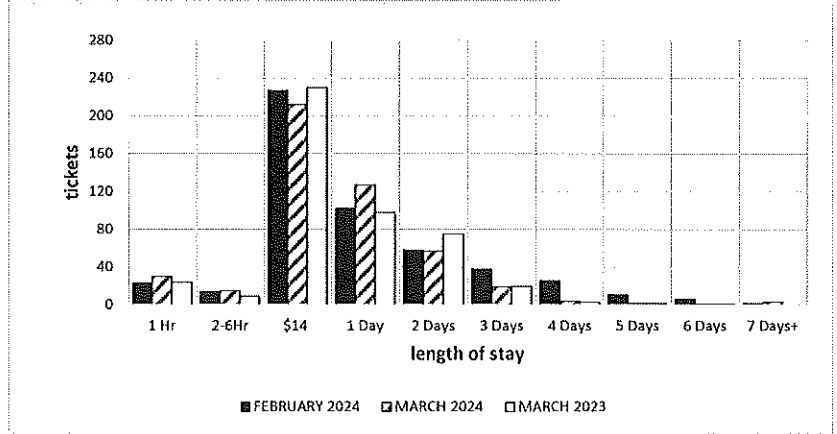
UNION STATION GARAGE OCCUPANCY REPORT



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 23 | 30 | 24 |
| 2Hrs - 6 Hrs | 14 | 15 | 9 |
| \$14.00 Max | 227 | 212 | 230 |
| 1 Day \$16 - \$18. | 102 | 127 | 98 |
| 2 Days \$20 - \$36 | 58 | 57 | 75 |
| 3 Days \$38 - \$54 | 38 | 19 | 20 |
| 4 Days \$56 - \$72 | 26 | 4 | 3 |
| 5 Days \$74 - \$90 | 11 | 2 | 2 |
| 6 Days \$92 - \$108 | 6 | 1 | 1 |
| >7 Days > \$110 | 2 | 3 | 0 |
| Total | 507 | 470 | 462 |
| Avg Ticket = | \$24.10 | \$19.03 | \$18.89 |
| Revenue | \$ 12,218.00 | \$ 8,944.00 | \$ 8,726.00 |

Transient Length of Stay

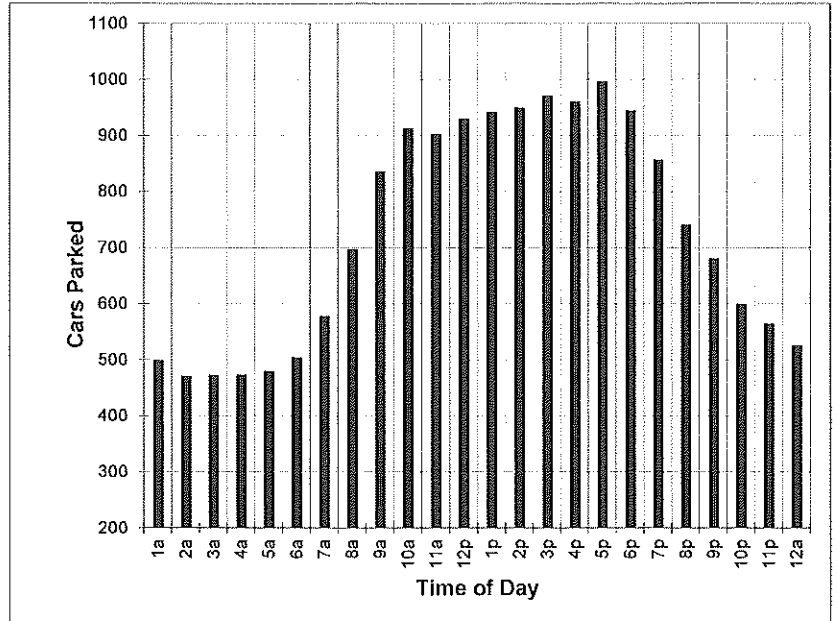


| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 30 | 0.06 |
| 2Hrs - 6 Hrs | 15 | 0.03 |
| \$14.00 Max | 212 | 0.45 |
| 1 Day \$16 - \$18. | 127 | 0.27 |
| 2 Days \$20 - \$36 | 57 | 0.12 |
| 3 Days \$38 - \$54 | 19 | 0.04 |
| 4 Days \$56 - \$72 | 4 | 0.01 |
| 5 Days \$74 - \$90 | 2 | 0.00 |
| 6 Days \$92 - \$108 | 1 | 0.00 |
| >7 Days > \$110 | 3 | 0.01 |
| Total | 470 | |

MARCH 27, 2024
Wednesday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 355 | 145 | 500 |
| 1:00-2:00a | 335 | 137 | 472 |
| 2:00-3:00a | 335 | 138 | 473 |
| 3:00-4:00a | 335 | 139 | 474 |
| 4:00-5:00a | 338 | 142 | 480 |
| 5:00-6:00a | 350 | 155 | 505 |
| 6:00-7:00a | 394 | 185 | 579 |
| 7:00-8:00a | 484 | 213 | 697 |
| 8:00-9:00a | 596 | 241 | 837 |
| 9:00-10:00a | 669 | 244 | 913 |
| 10:00-11:00a | 652 | 251 | 903 |
| 11:00-12:00p | 678 | 252 | 930 |
| 12:00-1:00p | 689 | 253 | 942 |
| 1:00-2:00p | 696 | 254 | 950 |
| 2:00-3:00p | 718 | 254 | 972 |
| 3:00-4:00p | 718 | 243 | 961 |
| 4:00-5:00p | 751 | 246 | 997 |
| 5:00-6:00p | 712 | 233 | 945 |
| 6:00-7:00p | 654 | 203 | 857 |
| 7:00-8:00p | 570 | 171 | 741 |
| 8:00-9:00p | 519 | 162 | 681 |
| 9:00-10:00p | 456 | 144 | 600 |
| 10:00-11:00p | 423 | 142 | 565 |
| 11:00-12:00a | 390 | 136 | 526 |

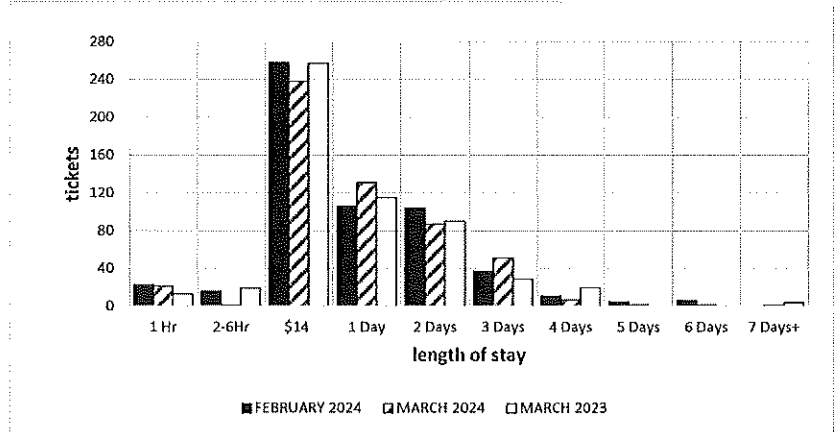
UNION STATION GARAGE OCCUPANCY REPORT



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 23 | 21 | 13 |
| 2Hrs - 6 Hrs | 16 | 1 | 19 |
| \$14.00 Max | 258 | 238 | 257 |
| 1 Day \$16 - \$18. | 106 | 131 | 115 |
| 2 Days \$20 - \$36 | 104 | 87 | 90 |
| 3 Days \$38 - \$54 | 37 | 51 | 29 |
| 4 Days \$56 - \$72 | 11 | 7 | 20 |
| 5 Days \$74 - \$90 | 5 | 2 | 0 |
| 6 Days \$92 - \$108 | 6 | 2 | 0 |
| >7 Days > \$110 | 0 | 1 | 4 |
| Total | 566 | 541 | 547 |
| Avg Ticket = | \$21.86 | \$21.70 | \$21.57 |
| Revenue | \$ 12,370.00 | \$ 11,740.00 | \$ 11,798.00 |

Transient Length of Stay

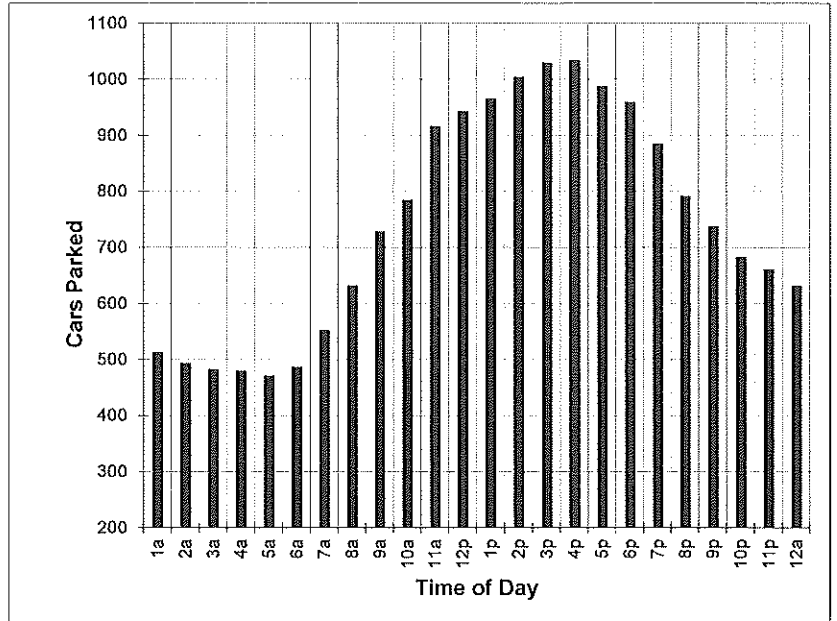


| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 21 | 0.04 |
| 2Hrs - 6 Hrs | 1 | 0.00 |
| \$14.00 Max | 238 | 0.44 |
| 1 Day \$16 - \$18. | 131 | 0.24 |
| 2 Days \$20 - \$36 | 87 | 0.16 |
| 3 Days \$38 - \$54 | 51 | 0.09 |
| 4 Days \$56 - \$72 | 7 | 0.01 |
| 5 Days \$74 - \$90 | 2 | 0.00 |
| 6 Days \$92 - \$108 | 2 | 0.00 |
| >7 Days > \$110 | 1 | 0.00 |
| Total | 541 | |

MARCH 28, 2024
Thursday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 377 | 136 | 513 |
| 1:00-2:00a | 362 | 132 | 494 |
| 2:00-3:00a | 351 | 132 | 483 |
| 3:00-4:00a | 347 | 133 | 480 |
| 4:00-5:00a | 336 | 136 | 472 |
| 5:00-6:00a | 341 | 146 | 487 |
| 6:00-7:00a | 378 | 175 | 553 |
| 7:00-8:00a | 437 | 195 | 632 |
| 8:00-9:00a | 509 | 220 | 729 |
| 9:00-10:00a | 567 | 218 | 785 |
| 10:00-11:00a | 701 | 216 | 917 |
| 11:00-12:00p | 727 | 216 | 943 |
| 12:00-1:00p | 750 | 216 | 966 |
| 1:00-2:00p | 782 | 222 | 1004 |
| 2:00-3:00p | 810 | 220 | 1030 |
| 3:00-4:00p | 824 | 211 | 1035 |
| 4:00-5:00p | 774 | 214 | 988 |
| 5:00-6:00p | 757 | 203 | 960 |
| 6:00-7:00p | 702 | 183 | 885 |
| 7:00-8:00p | 630 | 162 | 792 |
| 8:00-9:00p | 592 | 146 | 738 |
| 9:00-10:00p | 552 | 131 | 683 |
| 10:00-11:00p | 536 | 125 | 661 |
| 11:00-12:00a | 510 | 122 | 632 |

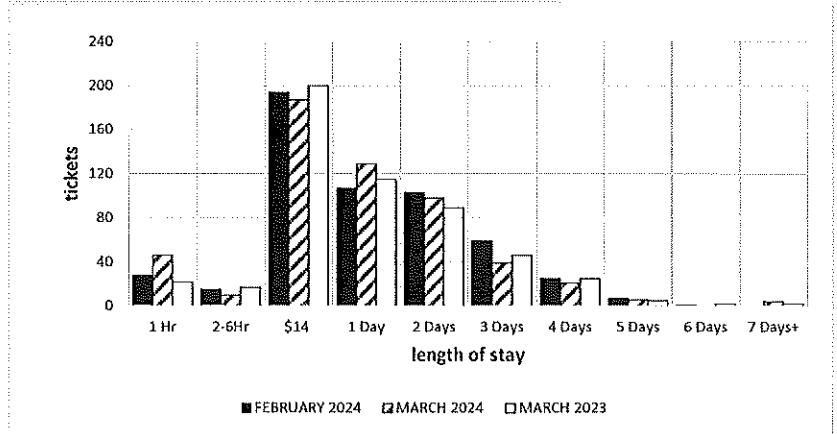
UNION STATION GARAGE OCCUPANCY REPORT



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 28 | 46 | 22 |
| 2Hrs - 6 Hrs | 15 | 10 | 17 |
| \$14.00 Max | 194 | 187 | 200 |
| 1 Day \$16 - \$18. | 107 | 129 | 115 |
| 2 Days \$20 - \$36 | 103 | 98 | 89 |
| 3 Days \$38 - \$54 | 59 | 39 | 46 |
| 4 Days \$56 - \$72 | 25 | 21 | 25 |
| 5 Days \$74 - \$90 | 7 | 6 | 5 |
| 6 Days \$92 - \$108 | 1 | 0 | 2 |
| >7 Days > \$110 | 0 | 4 | 2 |
| Total | 539 | 540 | 523 |
| Avg Ticket = | \$24.62 | \$22.90 | \$24.24 |
| Revenue | \$ 13,272.00 | \$ 12,366.00 | \$ 12,676.00 |

Transient Length of Stay

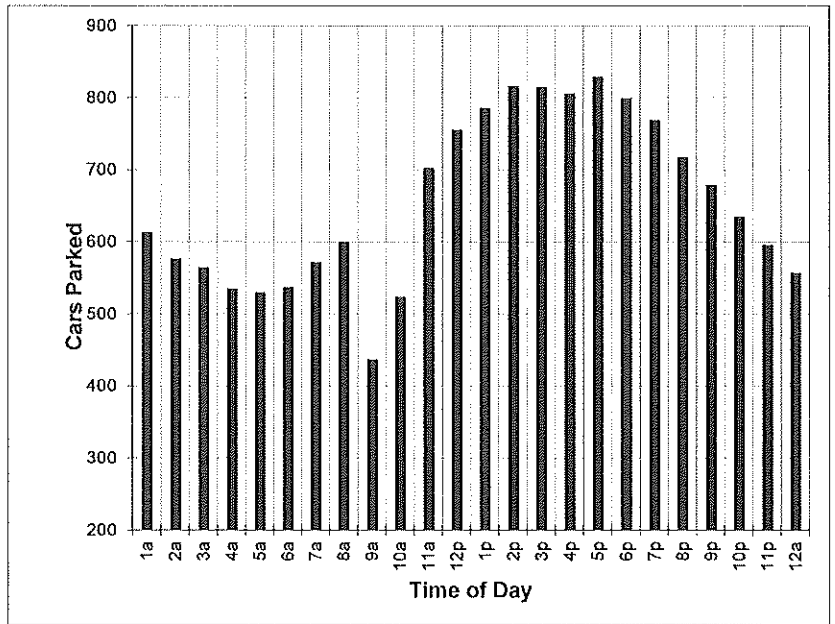


| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 46 | 0.09 |
| 2Hrs - 6 Hrs | 10 | 0.02 |
| \$14.00 Max | 187 | 0.35 |
| 1 Day \$16 - \$18. | 129 | 0.24 |
| 2 Days \$20 - \$36 | 98 | 0.18 |
| 3 Days \$38 - \$54 | 39 | 0.07 |
| 4 Days \$56 - \$72 | 21 | 0.04 |
| 5 Days \$74 - \$90 | 6 | 0.01 |
| 6 Days \$92 - \$108 | 0 | 0.00 |
| >7 Days > \$110 | 4 | 0.01 |
| Total | 540 | |

UNION STATION GARAGE OCCUPANCY REPORT

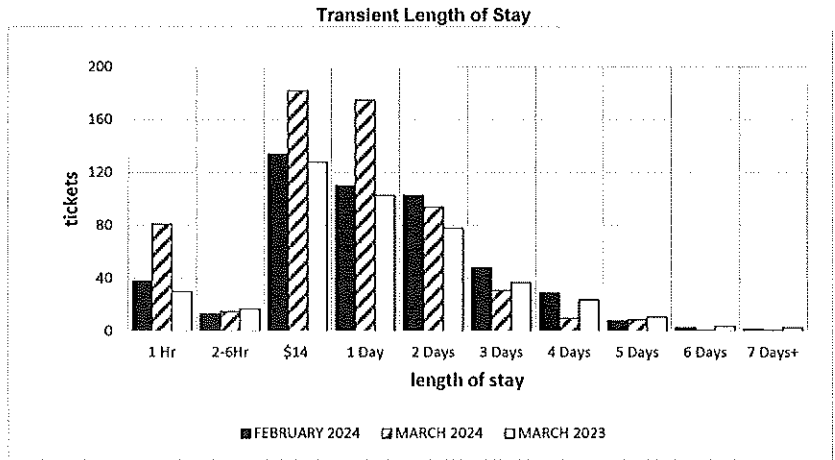
MARCH 29, 2024
Friday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 497 | 117 | 614 |
| 1:00-2:00a | 466 | 111 | 577 |
| 2:00-3:00a | 452 | 113 | 565 |
| 3:00-4:00a | 424 | 111 | 535 |
| 4:00-5:00a | 419 | 111 | 530 |
| 5:00-6:00a | 421 | 116 | 537 |
| 6:00-7:00a | 445 | 127 | 572 |
| 7:00-8:00a | 470 | 131 | 601 |
| 8:00-9:00a | 297 | 140 | 437 |
| 9:00-10:00a | 382 | 142 | 524 |
| 10:00-11:00a | 564 | 139 | 703 |
| 11:00-12:00p | 618 | 138 | 756 |
| 12:00-1:00p | 646 | 140 | 786 |
| 1:00-2:00p | 675 | 141 | 816 |
| 2:00-3:00p | 673 | 142 | 815 |
| 3:00-4:00p | 673 | 133 | 806 |
| 4:00-5:00p | 694 | 135 | 829 |
| 5:00-6:00p | 677 | 122 | 799 |
| 6:00-7:00p | 655 | 114 | 769 |
| 7:00-8:00p | 609 | 109 | 718 |
| 8:00-9:00p | 575 | 104 | 679 |
| 9:00-10:00p | 536 | 99 | 635 |
| 10:00-11:00p | 499 | 97 | 596 |
| 11:00-12:00a | 461 | 96 | 557 |



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 38 | 81 | 30 |
| 2Hrs - 6 Hrs | 13 | 15 | 17 |
| \$14.00 Max | 134 | 182 | 128 |
| 1 Day \$16 - \$18 | 110 | 175 | 103 |
| 2 Days \$20 - \$36 | 103 | 94 | 78 |
| 3 Days \$38 - \$54 | 48 | 31 | 37 |
| 4 Days \$56 - \$72 | 29 | 10 | 24 |
| 5 Days \$74 - \$90 | 8 | 9 | 11 |
| 6 Days \$92 - \$108 | 3 | 1 | 4 |
| >7 Days > \$110 | 2 | 1 | 3 |
| Total | 488 | 599 | 435 |
| Avg Ticket = | \$26.35 | \$19.45 | \$26.27 |
| Revenue | \$ 12,858.00 | \$ 11,652.00 | \$ 11,426.00 |

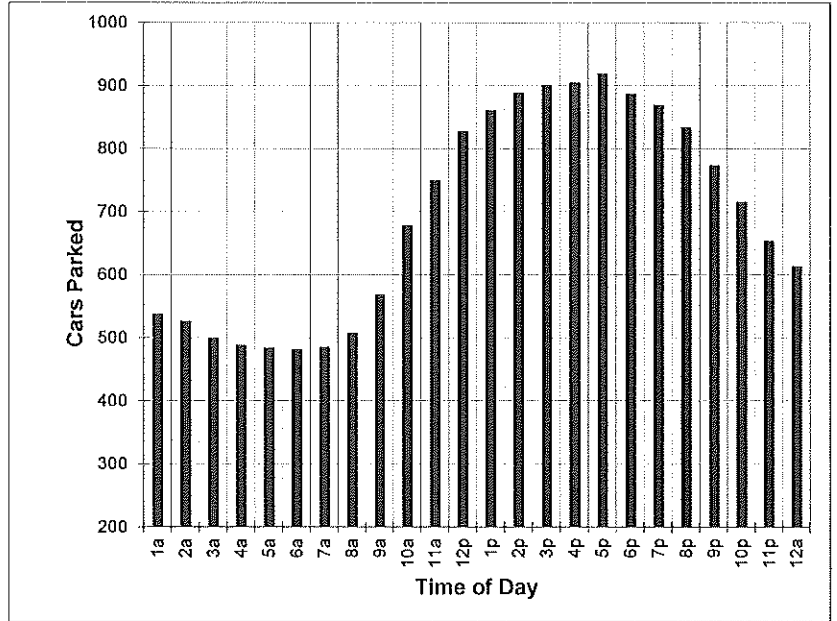


| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 81 | 0.14 |
| 2Hrs - 6 Hrs | 15 | 0.03 |
| \$14.00 Max | 182 | 0.30 |
| 1 Day \$16 - \$18 | 175 | 0.29 |
| 2 Days \$20 - \$36 | 94 | 0.16 |
| 3 Days \$38 - \$54 | 31 | 0.05 |
| 4 Days \$56 - \$72 | 10 | 0.02 |
| 5 Days \$74 - \$90 | 9 | 0.02 |
| 6 Days \$92 - \$108 | 1 | 0.00 |
| >7 Days > \$110 | 1 | 0.00 |
| Total | 599 | |

MARCH 30, 2024
Saturday

| Time of Day | Tickets | Keycards | Total |
|--------------|---------|----------|-------|
| 00:00-1:00a | 438 | 100 | 538 |
| 1:00-2:00a | 432 | 95 | 527 |
| 2:00-3:00a | 405 | 95 | 500 |
| 3:00-4:00a | 396 | 93 | 489 |
| 4:00-5:00a | 390 | 95 | 485 |
| 5:00-6:00a | 387 | 95 | 482 |
| 6:00-7:00a | 390 | 96 | 486 |
| 7:00-8:00a | 412 | 96 | 508 |
| 8:00-9:00a | 471 | 98 | 569 |
| 9:00-10:00a | 580 | 99 | 679 |
| 10:00-11:00a | 655 | 96 | 751 |
| 11:00-12:00p | 729 | 99 | 828 |
| 12:00-1:00p | 764 | 97 | 861 |
| 1:00-2:00p | 793 | 96 | 889 |
| 2:00-3:00p | 803 | 98 | 901 |
| 3:00-4:00p | 812 | 93 | 905 |
| 4:00-5:00p | 820 | 99 | 919 |
| 5:00-6:00p | 795 | 92 | 887 |
| 6:00-7:00p | 775 | 94 | 869 |
| 7:00-8:00p | 744 | 90 | 834 |
| 8:00-9:00p | 683 | 91 | 774 |
| 9:00-10:00p | 627 | 89 | 716 |
| 10:00-11:00p | 566 | 88 | 654 |
| 11:00-12:00a | 529 | 85 | 614 |

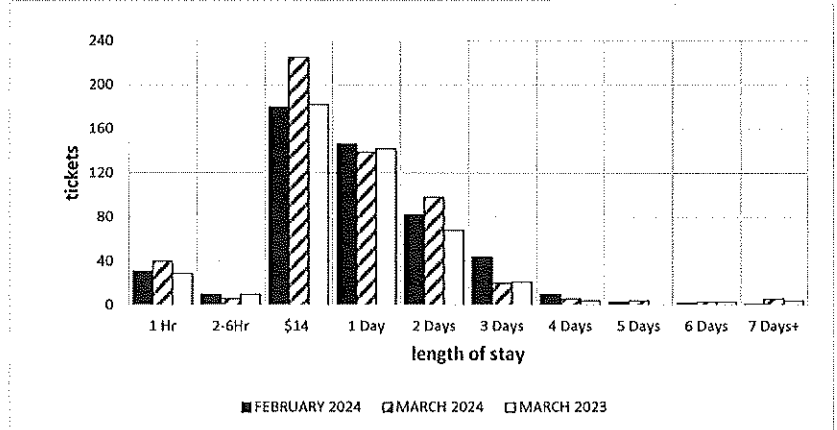
UNION STATION GARAGE OCCUPANCY REPORT



1133 Available Spaces

| Transient Length of Stay | FEBRUARY 2024 # of Tickets | MARCH 2024 # of Tickets | MARCH 2023 # of Tickets |
|--------------------------|----------------------------|-------------------------|-------------------------|
| 1 Hr \$2.00 | 31 | 40 | 29 |
| 2Hrs - 6 Hrs | 10 | 6 | 10 |
| \$14.00 Max | 180 | 225 | 182 |
| 1 Day \$16 - \$18. | 146 | 139 | 142 |
| 2 Days \$20 - \$36 | 82 | 98 | 68 |
| 3 Days \$38 - \$54 | 44 | 20 | 21 |
| 4 Days \$56 - \$72 | 10 | 6 | 4 |
| 5 Days \$74 - \$90 | 3 | 4 | 0 |
| 6 Days \$92 - \$108 | 2 | 3 | 3 |
| >7 Days > \$110 | 1 | 6 | 4 |
| Total | 509 | 547 | 463 |
| Avg Ticket = | \$21.72 | \$21.52 | \$19.78 |
| Revenue | \$ 11,058.00 | \$ 11,774.00 | \$ 9,160.00 |

Transient Length of Stay



| Length of Stay | MARCH 2024 # of Tickets | MARCH 2024 % of Total |
|---------------------|-------------------------|-----------------------|
| 1 Hr \$2.00 | 40 | 0.07 |
| 2Hrs - 6 Hrs | 6 | 0.01 |
| \$14.00 Max | 225 | 0.41 |
| 1 Day \$16 - \$18. | 139 | 0.25 |
| 2 Days \$20 - \$36 | 98 | 0.18 |
| 3 Days \$38 - \$54 | 20 | 0.04 |
| 4 Days \$56 - \$72 | 6 | 0.01 |
| 5 Days \$74 - \$90 | 4 | 0.01 |
| 6 Days \$92 - \$108 | 3 | 0.01 |
| >7 Days > \$110 | 6 | 0.01 |
| Total | 547 | |

New Haven Parking Authority - Union Station Garage

- OVERVIEW
- OCCUPANCY
- REVENUE
- DAY OF WEEK
- DURATION**
- OVERSELL
- ONLINE RATE SURVEY
- BUDGETS
- % BENCHMARK
- Advanced Analytics
- COMPARISON

Duration

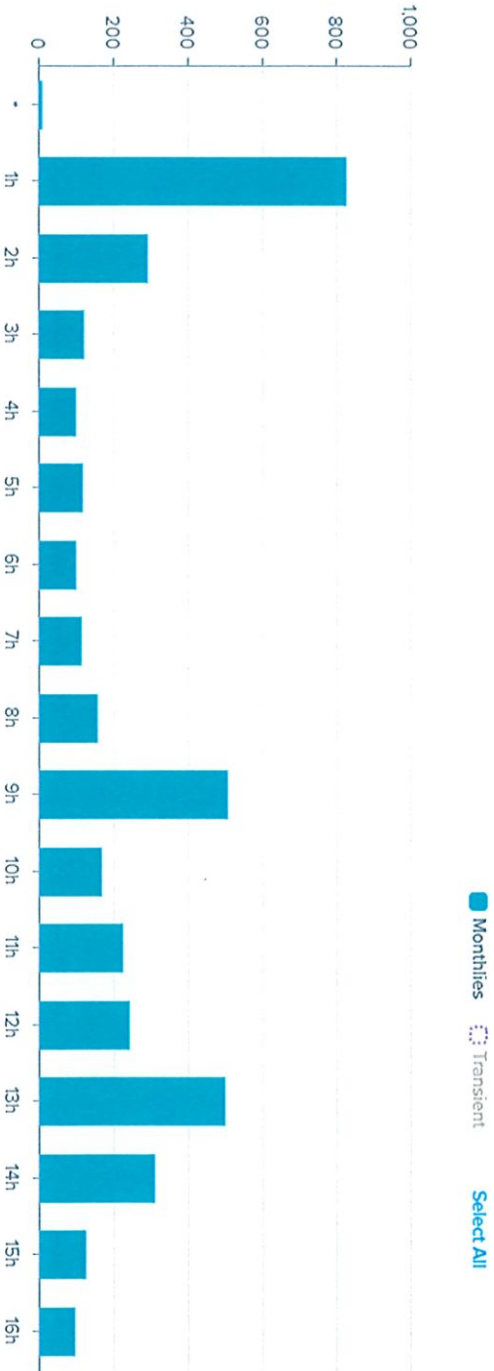
Show duration distribution **By Hour** on **All Days** entering at **All Hours**

for **Mar 1, 2024 - Mar 31, 2024** broken down by **User Type**

Compare to Last Year

Duration Distribution

Graph



New Haven Parking Authority - Union Station Garage ▾

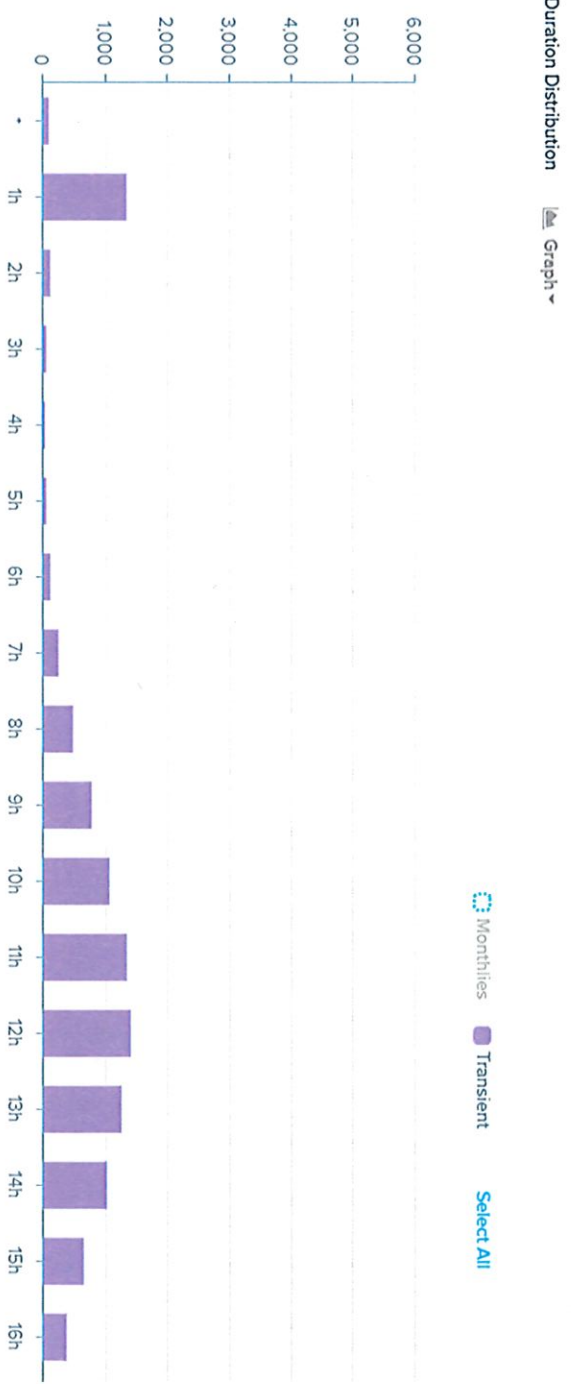
- [OVERVIEW](#)
- [OCCUPANCY](#)
- [REVENUE](#)
- [DAY OF WEEK](#)
- [DURATION](#)**
- [OVERSELL](#)
- [ONLINE RATE SURVEY](#)
- [BUDGETS](#)
- [% BENCHMARK](#)
- [Advanced Analytics](#)
- [COMPARISON](#)

Duration

Show duration distribution **By Hour** ▾ on **All Days** ▾ entering at **All Hours** ▾

for **Mar 1, 2024 - Mar 31, 2024** ▾ broken down by **User Type** ▾

Compare to Last Year



USTC Incident Statistics by Category - March 2024



| Month | Motor Vehicle Accident | Larceny Motor Vehicle | Larceny Bicycle | Larceny - all other | Vandalism Private Property | Vandalism NHPA Property | Medical | Trip/Fall Injury | Disorderly Conduct | Other Criminal Activity | Other Miscellaneous | Alarms Elevator Entrapment | Total |
|--------------|------------------------|-----------------------|-----------------|---------------------|----------------------------|-------------------------|-----------|------------------|--------------------|-------------------------|-------------------------|----------------------------|------------|
| JAN | 1 | | | | | | 24 | 2 | 17 | | 12 9 Code of Conduct | 1 | 57 |
| FEB | | | | 1 | | | 26 | | 15 | | 8 5 Code of Conduct | | 53 |
| MAR | 1 | | | 1 | | | 21 | | 5 | 4 | 4 Code of Conduct | 3 | 36 |
| APR | | | | | | | | | | | | | |
| MAY | | | | | | | | | | | | | |
| JUN | | | | | | | | | | | | | |
| JULY | | | | | | | | | | | | | |
| AUG | | | | | | | | | | | | | |
| SEPT | | | | | | | | | | | | | |
| OCT | | | | | | | | | | | | | |
| NOV | | | | | | | | | | | | | |
| DEC | | | | | | | | | | | | | |
| TOTAL | 2 | 0 | 0 | 2 | 0 | 0 | 71 | 2 | 37 | 4 | 24 | 1 | 146 |

Total incidents decreased this month and medicals remained consistent with previous months. A stolen vehicle was recovered with an arrest, there was an arrest for BOP/Trespass, and an arrest for BOP for a minor altercation. There was a demonstration that resulted in some disruptions and arrests. No known or reported injuries and station remained open.

INCIDENTS – Union Station Building and Garage – March 2024

| DATE & TIME | TYPE | DESCRIPTION | POLICE CALLED | MEDICAL ASSISTANCE REQUIRED |
|------------------|--|--|---------------------------|-----------------------------|
| | | LOCATION: | | |
| 3.1.24 1145am | Medical - Intoxicated | <u>USB Main Concourse – Front of station</u> Intoxicated subject dropped off in front of station who was unable to care for themselves. Amtrak PD assisted. | Amtrak PD | Yes |
| 3.4..24 340am | Disorderly Conduct | <u>USB Main Concourse – Front of station</u> Four subjects were involved in a dispute and one brandished a boxcutter prior to fleeing. NHPD responded to investigate. | NHPD | |
| 3.5.24 245pm | Medical - Intoxicated | <u>USB Main Concourse – Lobby area</u> Intoxicated male refused to quiet complaining that someone stole his beer. Amtrak assisted. | Amtrak PD | Yes |
| 3.6.24 1040am | Other Criminal Activity – Arrest (disorderly conduct type) | <u>USB Main Concourse – Subway Restaurant</u> [REDACTED] entered Subway after having been previously trespassed from there and threw items at one of the sandwich artists. Amtrak PD arrested the subject and MTAPD and CSP assisted. | Amtrak PD MTAPD CSP | |
| 3.6.24 1200pm | Misc. Other – Code of Conduct | <u>USB Main Concourse and Rear of Station</u> [REDACTED] was found sleeping in the rear of the station and was told to leave for non-compliance. He returned and was told to leave again. | | |
| 3.6.24 715pm | Medical | <u>USB Main Concourse – lobby</u> Male patron was lying on the benches and complained of stomach pain. | | Yes |
| 3.6.24 735pm | Medical | <u>USB Main Concourse – Lobby and West End</u> Patron repeatedly found lying down complained of wrist pain. | | Yes |
| 3.7.24 910pm | Medical | <u>USB – Front of station by bus stop</u> EMS responded for a subject with covid like symptoms. | | Yes |
| 3.8.24 545pm | Medical | <u>USB Main Concourse – Lobby</u> Patron laying on bench with stomach pain. | | Yes |
| 3.10.24 345am | Medical | <u>USB Main Concourse – Lobby</u> Patron with chest pain. | | Yes |
| 3.10.24 530pm | Misc. Other – Code of Conduct | <u>USB Main Concourse – Lobby</u> [REDACTED] was told to leave for panhandling. CSP assisted. | CSP | |
| 3.10.24 730pm | Disorderly Conduct | <u>USB Main Concourse – Lobby</u> [REDACTED] was creating a disturbance in the main lobby playing loud music and dancing without shoes on. She refused to comply with NHPA Security requests to refrain from such activity. Amtrak PD assisted with her leaving. | Amtrak PD | |
| 3.10.24 945pm | Medical | <u>USB – Outside West Entrance</u> Male discovered trying to harm himself. Amtrak PD responded to security and assisted with the subject until NHPD and EMS arrived. | Amtrak PD | Yes |
| 3.11.24 220am | Other Criminal Activity – Larceny MV (Arrest) | <u>USB Front Traffic Circle – Taxi Lane</u> U-Haul Van parked in taxi lane and driver refusing to move. NHPD responded and arrested the subject for stolen auto | NHPD | |
| | | | | |
| | | | | |

| | | | | |
|-------------------|-------------------------------------|--|-----------------------------------|-----|
| 3.12.24 1030am | Misc. Other – Code of Conduct | <u>USB Main Concourse – Lobby</u> [REDACTED] was repeatedly lying down and muttering to herself. COMPASS was contacted and responded to speak with her. She left a short time later. | COMPASS | |
| 3.12.24 645pm | Medical | <u>USB – Front of Station by West End</u> Subject called 911 complaining of chest pain. | | Yes |
| 3.13.24 930pm | Other Criminal Activity – Assault | <u>USB Front of Station and Across the Street</u> A witness reported an altercation to the NHPD Officer working the station. The officer witnessed one subject. [REDACTED] slap another and intervened and arrested the subject. | NHPD | |
| 3.14.24 245pm | MVA | <u>USB – Front Traffic Circle</u> Minor damage to both vehicles. No injuries or report. | | |
| 3.16.24 1142 | Medical | <u>USB – Front of Station</u> Amtrak PD requested EMS for a subject lying in front of the station. | Amtrak PD | Yes |
| 3.17.24 645am | Disorderly Conduct | <u>USB Main Concourse – Lobby</u> Two known subjects ([REDACTED]) were involved in a verbal argument that was escalating over a backpack. Amtrak PD and MTAPD responded to investigate. Both parties left the premises. | Amtrak PD MTAPD | |
| 3.18.24 945pm | Medical | <u>USB – Front of Station near Flagpole</u> Subject complaining of chest pains. | | |
| 3.21.24 250am | Medical | <u>USB – Front of the Station</u> EMS was requested for a patron with leg numbness. | | Yes |
| 3.22.24 1120am | Medical | <u>USB Main Concourse – East Lobby</u> Amtrak PD and EMS assisted a patron who was depressed. | Amtrak PD | Yes |
| 3.23.24 706pm | Medical | <u>USB Main Concourse – Lobby</u> EMS responded for a sick call possible seizure. | | Yes |
| 3.24.24 435pm | Medical | <u>USB Main Concourse – Lobby</u> Amtrak PD assisted with a subject who fell off the bench. EMS responded. | Amtrak PD | Yes |
| 3.25.24 1025pm | Medical | <u>USB Main Concourse – Lobby</u> EMS was called for a patron laying down/stomach pain. | | Yes |
| 3.26.24 1228pm | Misc. Other – Altered Mental Status | <u>USB – Tunnel, Stairs to Platform and Main Concourse</u> Patron who appeared to be confused and non-communicative. Urinated and defecated on the floor prior to NHPD, NHFD, COMPASS, and EMS arriving. She left on the train. | NHPD COMPASS | Yes |
| 3.27.24 220am | Medical | <u>USB – Front of Station</u> EMS responded for a patron with chest and stomach pain. | | Yes |
| 3.27.24 310am | Medical | <u>USB – Front of Station</u> EMS responded for a patron who claimed to have head trauma from a prior incident. | | Yes |
| 3.27.24 4am | Other Criminal Activity – Trespass | <u>USB Main Concourse – Lobby</u> A patron who was believed to be barred from the station was asked to leave. It was later determined that she appeared in court and the order was rescinded. | | |
| 3.27.24 835am | Medical | <u>USB Main Concourse – Lobby</u> EMS responded for a patron with mental health concerns. | | Yes |
| 3.28.24 530pm | Disorderly Conduct (Protest) | <u>USB Main Concourse, Front Traffic Circle, Tunnel</u> Large protest which resulted in numerous arrests. MTAPD, Amtrak PD, CSP, and NHPD assisted. No known or reported injuries and minor disruption. | MTAPD Amtrak PD CSP NHPD | |
| 3.29.24 1202am | Medical | <u>USB Main Concourse</u> EMS responded for a patron with knee pain. | | Yes |
| | | | | |

| | | | | |
|-------------------|---------------------|--|-------|-----|
| 3.29.24 1030am | Disorderly Conduct | <u>USB - Tunnel Area</u> [REDACTED] created a disturbance yelling at a NHPA Security Guard. MTAP assisted with having her leave the station. | MTAPD | |
| 3.30.24 1030pm | Medical | <u>USB Main Concourse - East Elevator</u> EMS responded for a patron who complained of pain from a previous incident. | | Yes |
| | | | | |
| | | | | |
| | | <u>LOCATION: UNION STATION GARAGE</u> | | |
| 3.1.24 1140pm | Larceny - Bike tire | <u>USG Bike Rack</u> Patron reported a tire/wheel stolen from bicycle. | | |

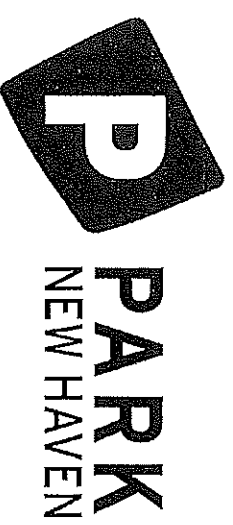
New Haven Union Station Capital Projects Status Report – April 2024

| Project Number | Project Name | Status | Next Action |
|-----------------------|--|---|---|
| 23-009 | SOGR Garage | Design is nearing completion. | Finalize capital funding agreement to complete front end. Distribute for final review. |
| 23-020 | SOGR Building | Design is nearing completion. | Finalize capital funding agreement to complete front end. Distribute for final review. |
| 23-051 | Enabling Plan – Phase 1 | Draft RFP documents for design services are complete. | Distribute to CTDOT for review. |
| 23-054 | Interior Wayfinding | Progress design submittal being reviewed. Sample signs are being manufactured. | Obtain review comments on progress design submittal. Review sample signs once manufactured and in place. |
| 24-001 | Condition Surveys | Draft reports have been reviewed. | Finalize reports and arrange for presentation at upcoming Facility Renovation Program Subcommittee meeting. |
| Work by others: | | | |
| 20-021 | Amtrak Ticket Window Modifications | Amtrak producing submittals for new contractor. | Amtrak to provide required project documents information. |
| 23-043 | NHPA 2 nd Floor East Office Fit-out | Design is in progress. | Submit design for review by CTDOT once ready. |

DRAFT VERSION 3a
OPERATING BUDGET
UNION STATION TRANSPORTATION CENTER

FISCAL YEAR 2025

Presented: April 24, 2024



NEW HAVEN PARKING AUTHORITY
UNION STATION CONSOLIDATED
FISCAL YEAR 2025 BUDGET

Draft 3a

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|---------------------------------|----------|----------|---------|---------|---------|---------|----------|----------|---------|---------|---------|---------|--------------|--------------|--------------|
| Monthly | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 520,308 | 525,546 | 507,773 |
| Monthy | 317,016 | 343,217 | 358,812 | 385,886 | 375,250 | 415,067 | 345,511 | 324,520 | 397,756 | 402,948 | 409,544 | 418,313 | 4,483,840 | 3,715,000 | 4,223,080 |
| Validations | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rent | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 1,587,600 | 1,583,652 | 1,542,867 |
| Admin Fees-NHPA | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Revenue Enhancement Initiatives | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 48,000 | - | - |
| Other | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 240 | 5,500 | 300 |
| Total Revenue | 496,695 | 522,896 | 538,491 | 565,665 | 554,929 | 594,746 | 525,190 | 504,199 | 577,435 | 582,627 | 589,223 | 597,992 | 6,649,988 | 5,829,698 | 6,273,999 |
| EXPENSES | | | | | | | | | | | | | | | |
| Personnel: | | | | | | | | | | | | | | | |
| Administration-ST | 29,834 | 30,456 | 29,173 | 30,269 | 29,846 | 29,834 | 31,480 | 28,343 | 30,323 | 29,883 | 31,236 | 28,532 | 359,209 | 286,565 | 304,923 |
| Administration-OT | 1,231 | 1,219 | 1,192 | 1,231 | 1,203 | 1,231 | 1,244 | 1,114 | 1,231 | 1,179 | 1,231 | 1,192 | 14,498 | 8,629 | 15,722 |
| Cashiers-ST | 13,406 | 13,208 | 12,973 | 13,208 | 12,973 | 13,406 | 13,406 | 11,929 | 13,208 | 12,782 | 13,406 | 12,780 | 156,685 | 163,269 | 147,579 |
| Cashiers-OT | 804 | 792 | 778 | 792 | 778 | 804 | 804 | 716 | 792 | 767 | 804 | 770 | 9,401 | 9,798 | 8,552 |
| Maintenance-ST | 35,623 | 34,667 | 34,045 | 34,225 | 33,601 | 34,722 | 34,722 | 30,913 | 34,225 | 33,549 | 35,181 | 33,977 | 409,450 | 453,911 | 363,288 |
| Maintenance-OT | 3,474 | 3,422 | 3,362 | 3,422 | 3,422 | 4,921 | 4,662 | 4,282 | 3,905 | 3,312 | 3,474 | 3,312 | 45,719 | 48,201 | 76,113 |
| Security-ST | 49,974 | 49,242 | 48,361 | 49,242 | 49,967 | 51,178 | 49,974 | 44,478 | 49,644 | 47,654 | 49,974 | 47,654 | 587,342 | 661,207 | 563,769 |
| Security-OT | 8,907 | 8,776 | 8,620 | 8,776 | 8,909 | 9,124 | 8,907 | 7,926 | 8,848 | 8,492 | 8,907 | 8,492 | 104,684 | 117,970 | 143,178 |
| Benefits | 109,303 | 99,839 | 102,684 | 106,041 | 109,188 | 106,014 | 115,158 | 100,154 | 102,904 | 111,146 | 111,422 | 101,216 | 1,275,049 | 1,343,860 | 1,157,771 |
| Total Personnel | 252,556 | 241,621 | 241,188 | 247,206 | 250,616 | 251,234 | 260,357 | 229,855 | 245,080 | 248,764 | 255,635 | 237,925 | 2,962,037 | 3,093,410 | 2,780,894 |
| Operating: | | | | | | | | | | | | | | | |
| Outside Security | 19,243 | 19,243 | 18,622 | 19,243 | 24,622 | 21,243 | 19,743 | 17,381 | 19,243 | 18,622 | 19,243 | 18,622 | 235,070 | 10,306 | 182,769 |
| Utilities | 40,168 | 44,505 | 43,038 | 39,648 | 40,827 | 46,549 | 50,653 | 54,270 | 46,472 | 46,472 | 37,655 | 38,985 | 537,005 | 661,807 | 462,215 |
| Service Agreements | 14,653 | 14,653 | 14,730 | 14,653 | 14,653 | 14,730 | 14,653 | 14,718 | 14,795 | 14,718 | 14,718 | 14,795 | 176,469 | 169,422 | 161,022 |
| Professional Services | 5,456 | 5,456 | 5,456 | 5,456 | 5,756 | 6,416 | 5,456 | 5,456 | 5,456 | 5,456 | 5,756 | 5,456 | 67,029 | 67,020 | 90,318 |
| Repairs and Maintenance | 28,155 | 46,155 | 28,155 | 28,155 | 28,155 | 28,155 | 28,155 | 28,155 | 28,155 | 28,155 | 28,155 | 28,155 | 355,860 | 351,796 | 308,946 |
| Insurance | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 30,761 | 369,133 | 279,274 | 280,650 |
| Rent (land and building) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Uniforms | 1,992 | 1,992 | 1,992 | 1,992 | 3,261 | 1,992 | 1,992 | 1,992 | 1,992 | 1,992 | 1,992 | 1,992 | 25,173 | 21,794 | 26,037 |
| Tickets and Tags | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 4,080 | 3,972 | 3,972 |
| Supplies | 14,865 | 17,365 | 16,865 | 14,365 | 16,315 | 16,315 | 18,165 | 18,165 | 16,315 | 16,865 | 17,365 | 17,365 | 200,330 | 162,783 | 173,672 |
| Bank Fees | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 186,312 | 154,080 | 169,881 |
| Contracted Snow Removal | - | - | - | - | 17,000 | 39,000 | 39,000 | 38,000 | 17,000 | - | - | - | 150,000 | 300,000 | 28,000 |
| Bond Admin Fee | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Administrative Fee | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 101,309 | 1,215,708 | 1,173,766 | 1,166,214 |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 14,797 | 13,097 | 13,097 | 13,097 | 13,097 | 13,097 | 13,097 | 14,097 | 13,597 | 13,097 | 13,498 | 13,097 | 160,765 | 146,943 | 146,318 |
| Total Operating | 287,265 | 310,402 | 289,891 | 284,544 | 311,622 | 335,433 | 338,850 | 340,170 | 318,725 | 293,312 | 286,318 | 286,403 | 3,682,936 | 3,502,983 | 3,198,012 |
| Total Expenses | 539,821 | 552,023 | 531,079 | 531,750 | 562,238 | 586,667 | 599,207 | 570,025 | 563,805 | 542,076 | 541,953 | 524,328 | 6,644,972 | 6,596,393 | 5,978,905 |
| NET OPERATING INCOME | (43,126) | (29,127) | 7,412 | 33,815 | (7,309) | 8,079 | (74,017) | (65,826) | 13,630 | 40,551 | 47,270 | 73,664 | 5,016 | (766,695) | 296,094 |

NEW HAVEN PARKING AUTHORITY
UNION STATION CONSOLIDATED
FISCAL YEAR 2025 BUDGET

Draft 3a

OTHER REVENUE

Interest Income
Other
Total Other Revenue

OTHER EXPENSES

Interest Expense
State of CT Payment
CNH PILOT Payment
Other
Total Other Expense

CHG IN NET ASSETS FROM OPS

ADJUSTMENTS

Add:
Depreciation/Amortization
OID Interest Expense
Less:
Bond/Lease Principal
Capital Reserve

NET CASH

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|----------------------------|----------|----------|-------|--------|---------|-------|----------|----------|--------|--------|--------|--------|--------------|--------------|--------------|
| OTHER REVENUE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Income | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OTHER EXPENSES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| State of CT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CNH PILOT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CHG IN NET ASSETS FROM OPS | (43,126) | (29,127) | 7,412 | 33,815 | (7,309) | 8,079 | (74,017) | (65,826) | 13,630 | 40,551 | 47,270 | 73,664 | 5,016 | (766,695) | 295,094 |
| ADJUSTMENTS | | | | | | | | | | | | | | | |
| Add: | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OID Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Less: | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bond/Lease Principal | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Reserve | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| NET CASH | (43,126) | (29,127) | 7,412 | 33,815 | (7,309) | 8,079 | (74,017) | (65,826) | 13,630 | 40,551 | 47,270 | 73,664 | 5,016 | (766,695) | 295,094 |

NEW HAVEN PARKING AUTHORITY
UNION STATION BUILDING
FISCAL YEAR 2025 BUDGET

Draft 3a

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|--------------------|--------------------|
| REVENUE | | | | | | | | | | | | | | | |
| Monthly | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transient | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Validations | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rent | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 1,587,600 | 1,583,652 | 1,542,867 |
| Admin Fees-NHPA | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Revenue Enhancement Initiatives | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 48,000 | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 136,300 | 1,635,600 | 1,583,652 | 1,542,867 |
| EXPENSES | | | | | | | | | | | | | | | |
| Personnel: | | | | | | | | | | | | | | | |
| Managers-ST | 17,216 | 17,817 | 16,901 | 17,566 | 17,346 | 17,216 | 18,013 | 16,271 | 17,216 | 17,156 | 17,915 | 15,878 | 206,511 | 155,480 | 198,402 |
| Managers-OT | 650 | 645 | 629 | 650 | 634 | 650 | 655 | 588 | 650 | 624 | 650 | 629 | 7,654 | 3,445 | 7,553 |
| Cashiers-ST | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cashiers-OT | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance-ST | 27,167 | 26,739 | 26,264 | 26,712 | 26,238 | 27,113 | 27,113 | 24,127 | 26,712 | 25,877 | 27,140 | 25,903 | 317,105 | 344,636 | 292,496 |
| Maintenance-OT | 2,711 | 2,671 | 2,624 | 2,671 | 2,986 | 3,487 | 3,226 | 2,930 | 2,930 | 2,585 | 2,711 | 2,585 | 34,119 | 36,490 | 68,600 |
| Security-ST | 33,845 | 33,344 | 32,753 | 33,344 | 34,359 | 35,049 | 33,845 | 30,118 | 33,746 | 32,269 | 33,845 | 32,269 | 398,786 | 432,932 | 389,639 |
| Security-OT | 6,092 | 6,002 | 5,896 | 6,002 | 6,185 | 6,309 | 6,092 | 5,421 | 6,074 | 5,808 | 6,092 | 5,808 | 71,781 | 77,927 | 102,513 |
| Benefits | 66,196 | 61,843 | 63,480 | 65,677 | 67,209 | 65,724 | 71,071 | 62,102 | 63,716 | 68,092 | 67,258 | 62,284 | 734,652 | 836,577 | 760,115 |
| Total Personnel | 153,877 | 149,061 | 148,547 | 152,622 | 154,957 | 155,548 | 160,017 | 141,557 | 151,044 | 152,411 | 155,611 | 145,356 | 1,820,608 | 1,887,487 | 1,819,316 |
| Operating: | | | | | | | | | | | | | | | |
| Outside Security | 19,243 | 19,243 | 18,622 | 19,243 | 24,622 | 21,243 | 19,743 | 17,881 | 19,243 | 18,622 | 19,243 | 18,622 | 235,070 | 10,306 | 182,769 |
| Utilities | 33,330 | 37,611 | 35,895 | 32,695 | 32,728 | 37,339 | 39,152 | 41,030 | 40,996 | 35,832 | 29,671 | 31,614 | 427,892 | 536,338 | 368,121 |
| Service Agreements | 9,002 | 9,002 | 9,079 | 9,002 | 9,002 | 9,079 | 9,002 | 9,002 | 9,079 | 9,002 | 9,002 | 9,079 | 108,332 | 102,300 | 104,231 |
| Professional Services | 3,142 | 3,142 | 3,142 | 3,142 | 3,442 | 3,622 | 3,142 | 3,142 | 3,142 | 3,142 | 3,442 | 3,142 | 38,788 | 37,344 | 80,105 |
| Repairs and Maintenance | 22,730 | 40,730 | 22,730 | 22,730 | 22,730 | 22,730 | 22,730 | 22,730 | 22,730 | 22,730 | 22,730 | 22,730 | 290,760 | 278,660 | 277,983 |
| Insurance | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 9,392 | 112,708 | 89,866 | 90,674 |
| Rent (land and building) | 1,278 | 1,278 | 1,278 | 1,278 | 2,092 | 1,278 | 1,278 | 1,278 | 1,278 | 1,278 | 1,278 | 1,278 | 16,150 | 14,210 | 17,403 |
| Uniforms | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Tickets and Tags | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | 9,400 | 11,400 | 11,400 | 9,400 | 10,300 | 10,300 | 11,200 | 11,200 | 10,300 | 11,400 | 11,400 | 11,400 | 128,100 | 113,668 | 123,171 |
| Bank Fees | - | - | - | - | 8,000 | 18,000 | 18,000 | 18,000 | 8,000 | - | - | - | 70,000 | 140,000 | 13,809 |
| Contracted Snow Removal | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bond Admin Fee | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Administrative Fee | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 58,655 | 703,858 | 688,290 | 732,738 |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 11,497 | 11,497 | 11,497 | 11,497 | 11,497 | 11,497 | 11,497 | 12,497 | 11,497 | 11,497 | 11,898 | 11,497 | 139,365 | 135,165 | 133,696 |
| Total Operating | 177,669 | 201,951 | 181,691 | 177,034 | 192,461 | 203,156 | 203,791 | 204,308 | 194,313 | 181,550 | 176,711 | 177,409 | 2,272,023 | 2,146,150 | 2,126,699 |
| Total Expenses | 331,546 | 351,012 | 330,238 | 328,656 | 347,418 | 358,664 | 363,808 | 345,865 | 345,357 | 333,961 | 332,322 | 322,765 | 4,092,631 | 4,033,637 | 3,946,014 |
| NET OPERATING INCOME | (195,246) | (214,712) | (193,938) | (193,356) | (211,118) | (222,364) | (227,506) | (209,565) | (209,057) | (197,661) | (196,022) | (186,465) | (2,457,031) | (2,449,985) | (2,403,147) |

NEW HAVEN PARKING AUTHORITY
 UNION STATION BUILDING
 FISCAL YEAR 2025 BUDGET

Draft 3a

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|-----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|--------------|--------------|
| OTHER REVENUE | | | | | | | | | | | | | | | |
| Interest Income | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OTHER EXPENSES | | | | | | | | | | | | | | | |
| Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| State of CT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CNH PILOT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CHG IN NET ASSETS FROM OPS | (195,246) | (214,712) | (193,939) | (193,356) | (214,118) | (222,384) | (227,508) | (209,565) | (209,057) | (197,661) | (198,022) | (186,465) | (2,457,031) | (2,449,985) | (2,403,147) |
| ADJUSTMENTS | | | | | | | | | | | | | | | |
| Add: | | | | | | | | | | | | | | | |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OID Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Less: | | | | | | | | | | | | | | | |
| Bond/Lease Principal | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Reserve | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| NET CASH | (195,246) | (214,712) | (193,939) | (193,356) | (214,118) | (222,384) | (227,508) | (209,565) | (209,057) | (197,661) | (198,022) | (186,465) | (2,457,031) | (2,449,985) | (2,403,147) |

NEW HAVEN PARKING AUTHORITY
UNION STATION BUILDING - STATE STREET STATION
FISCAL YEAR 2025 BUDGET

Draft 3a

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------------|--------------|--------------|
| REVENUE | | | | | | | | | | | | | | | |
| Monthly | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transient | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Validations | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rent | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Admin Fees-NHPA | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Revenue Enhancement Initiatives | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| EXPENSES | | | | | | | | | | | | | | | |
| Personnel: | | | | | | | | | | | | | | | |
| Managers-ST | 3,692 | 3,730 | 3,596 | 3,728 | 3,664 | 3,692 | 3,795 | 3,406 | 3,692 | 3,601 | 3,763 | 3,561 | 43,920 | 33,140 | 42,689 |
| Managers-OT | 186 | 185 | 180 | 186 | 181 | 186 | 188 | 168 | 186 | 178 | 186 | 180 | 2,190 | 1,218 | 3,380 |
| Cashiers-ST | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cashiers-OT | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maintenance-ST | 1,909 | 1,881 | 1,847 | 1,881 | 1,847 | 1,909 | 1,909 | 1,699 | 1,881 | 1,820 | 1,909 | 1,820 | 22,312 | 31,701 | 25,461 |
| Maintenance-OT | 191 | 188 | 185 | 188 | 185 | 191 | 191 | 170 | 188 | 182 | 191 | 182 | 2,232 | 3,169 | 696 |
| Security-ST | 489 | 489 | 473 | 489 | 473 | 489 | 489 | 442 | 489 | 473 | 489 | 473 | 5,757 | 5,820 | 9,156 |
| Security-OT | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,619 |
| Benefits | 4,618 | 4,311 | 4,443 | 4,603 | 4,713 | 4,572 | 4,988 | 4,304 | 4,433 | 4,593 | 4,691 | 4,562 | 54,831 | 52,908 | 54,353 |
| Total Personnel | 11,085 | 10,784 | 10,724 | 11,075 | 11,063 | 11,039 | 11,560 | 10,189 | 10,869 | 10,847 | 11,229 | 10,778 | 131,242 | 127,956 | 138,353 |
| Operating: | | | | | | | | | | | | | | | |
| Outside Security | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Utilities | 109 | 109 | 109 | 109 | 109 | 109 | 109 | 109 | 109 | 109 | 109 | 109 | 1,308 | 1,212 | 342 |
| Service Agreements | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 666 | 7,992 | 7,860 | 8,268 |
| Professional Services | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 383 | 4,596 | - | 5,033 |
| Repairs and Maintenance | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 1,195 | 14,340 | 17,136 | 8,816 |
| Insurance | 225 | 225 | 225 | 225 | 225 | 225 | 225 | 225 | 225 | 225 | 225 | 225 | 2,657 | 1,826 | 1,818 |
| Rent (land and building) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Uniforms | 84 | 84 | 84 | 84 | 137 | 84 | 84 | 84 | 84 | 84 | 84 | 84 | 1,061 | 770 | - |
| Tickets and Tags | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bank Fees | 1,290 | 1,290 | 790 | 790 | 990 | 990 | 1,090 | 1,090 | 990 | 790 | 1,290 | 1,290 | 12,660 | 6,840 | 3,167 |
| Contracted Snow Removal | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Bond Admin Fee | - | - | - | - | 1,000 | 3,000 | 3,000 | 2,000 | 1,000 | - | - | - | 10,000 | 20,000 | 3,069 |
| Administrative Fee | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 4,070 | 48,838 | 44,291 | 48,902 |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 8,400 | 468 | 7,356 |
| Total Operating | 8,722 | 8,722 | 8,222 | 8,222 | 9,475 | 11,422 | 11,522 | 10,522 | 9,422 | 8,222 | 8,722 | 8,722 | 111,912 | 100,403 | 86,769 |
| Total Expenses | 19,807 | 19,506 | 18,946 | 19,287 | 20,538 | 22,461 | 23,082 | 20,711 | 20,291 | 19,059 | 19,951 | 19,500 | 243,154 | 228,359 | 225,122 |
| NET OPERATING INCOME | (19,807) | (19,506) | (18,946) | (19,287) | (20,538) | (22,461) | (23,082) | (20,711) | (20,291) | (19,059) | (19,951) | (19,500) | (243,154) | (228,359) | (225,122) |

NEW HAVEN PARKING AUTHORITY
UNION STATION BUILDING - STATE STREET STATION
FISCAL YEAR 2025 BUDGET

Draft 3a

OTHER REVENUE

Interest Income
Other
Total Other Revenue

OTHER EXPENSES

Interest Expense
State of CT Payment
CNH PILOT Payment
Other
Total Other Expense

CHG IN NET ASSETS FROM OPS

ADJUSTMENTS

Add:
Depreciation/Amortization
OID Interest Expense
Less:
Bond/Lease Principal
Capital Reserve

NET CASH

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|----------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------------|--------------|--------------|
| OTHER REVENUE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Income | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OTHER EXPENSES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| State of CT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CNH PILOT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CHG IN NET ASSETS FROM OPS | (19,807) | (19,506) | (18,946) | (19,297) | (20,538) | (22,461) | (23,082) | (20,711) | (20,291) | (19,089) | (19,951) | (19,500) | (243,154) | (228,359) | (225,122) |
| ADJUSTMENTS | | | | | | | | | | | | | | | |
| Add: | | | | | | | | | | | | | | | |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OID Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Less: | | | | | | | | | | | | | | | |
| Bond/Lease Principal | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Reserve | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| NET CASH | (19,807) | (19,506) | (18,946) | (19,297) | (20,538) | (22,461) | (23,082) | (20,711) | (20,291) | (19,089) | (19,951) | (19,500) | (243,154) | (228,359) | (225,122) |

NEW HAVEN PARKING AUTHORITY
UNION STATION GARAGE
FISCAL YEAR 2025 BUDGET

Draft 3a

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|
| REVENUE | | | | | | | | | | | | | | | |
| Monthly | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 43,359 | 520,308 | 526,546 | 507,773 |
| Transient | 317,016 | 343,217 | 358,812 | 385,886 | 375,250 | 415,067 | 345,511 | 324,520 | 397,756 | 402,948 | 409,544 | 418,313 | 4,493,840 | 3,715,000 | 4,223,060 |
| Validations | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rent | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Admin Fees-NHPA | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Revenue Enhancement Initiatives | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 240 | 5,500 | 300 |
| Total Revenue | 360,395 | 386,596 | 402,191 | 429,265 | 418,629 | 458,446 | 388,890 | 367,899 | 441,135 | 446,327 | 452,923 | 461,692 | 5,014,388 | 4,246,046 | 4,731,132 |
| EXPENSES | | | | | | | | | | | | | | | |
| Personnel: | | | | | | | | | | | | | | | |
| Managers-ST | 8,926 | 8,909 | 8,676 | 8,975 | 8,836 | 8,926 | 9,672 | 8,666 | 9,415 | 9,126 | 9,556 | 9,093 | 108,778 | 97,945 | 106,521 |
| Managers-OT | 395 | 389 | 383 | 395 | 388 | 395 | 401 | 356 | 395 | 377 | 395 | 383 | 4,654 | 3,966 | 8,169 |
| Cashiers-ST | 13,406 | 13,208 | 12,973 | 13,208 | 12,973 | 13,406 | 13,406 | 11,929 | 13,208 | 12,782 | 13,406 | 12,780 | 156,685 | 163,269 | 147,579 |
| Cashiers-OT | 804 | 792 | 778 | 792 | 778 | 804 | 804 | 716 | 792 | 767 | 804 | 770 | 9,401 | 9,798 | 8,552 |
| Maintenance-ST | 6,547 | 6,047 | 5,934 | 5,632 | 5,516 | 5,700 | 5,700 | 5,087 | 5,632 | 5,852 | 6,132 | 6,254 | 70,033 | 77,574 | 70,793 |
| Maintenance-OT | 572 | 563 | 553 | 563 | 1,000 | 1,243 | 1,243 | 1,182 | 787 | 545 | 572 | 545 | 9,368 | 8,542 | 7,514 |
| Security-ST | 15,640 | 15,409 | 15,135 | 15,409 | 15,135 | 15,640 | 15,640 | 13,918 | 15,409 | 14,912 | 15,640 | 14,912 | 182,799 | 222,455 | 174,131 |
| Security-OT | 2,815 | 2,774 | 2,724 | 2,774 | 2,724 | 2,815 | 2,815 | 2,505 | 2,774 | 2,664 | 2,815 | 2,684 | 32,903 | 40,043 | 40,665 |
| Benefits | 38,489 | 33,685 | 34,761 | 35,761 | 37,246 | 35,718 | 39,099 | 33,748 | 34,755 | 38,461 | 39,473 | 34,370 | 435,566 | 454,375 | 397,656 |
| Total Personnel | 87,594 | 81,776 | 81,917 | 83,509 | 84,596 | 84,647 | 88,780 | 78,109 | 83,167 | 85,506 | 88,795 | 81,791 | 1,010,187 | 1,077,967 | 961,578 |
| Operating: | | | | | | | | | | | | | | | |
| Outside Security | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Utilities | 6,730 | 6,785 | 7,034 | 6,844 | 7,990 | 9,101 | 11,393 | 13,131 | 13,131 | 10,531 | 7,875 | 7,263 | 107,806 | 124,257 | 94,094 |
| Service Agreements | 4,985 | 4,985 | 4,985 | 4,985 | 4,985 | 4,985 | 4,985 | 5,050 | 5,050 | 5,050 | 5,050 | 5,050 | 60,145 | 59,262 | 56,792 |
| Professional Services | 1,930 | 1,930 | 1,930 | 1,930 | 1,930 | 2,410 | 1,930 | 1,930 | 1,930 | 1,930 | 1,930 | 1,930 | 23,645 | 29,676 | 10,214 |
| Repairs and Maintenance | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 4,230 | 50,760 | 56,000 | 30,963 |
| Insurance | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 21,144 | 253,728 | 187,580 | 189,977 |
| Rent (land and building) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Uniforms | 630 | 630 | 630 | 630 | 1,032 | 630 | 630 | 630 | 630 | 630 | 630 | 630 | 7,962 | 6,814 | 7,634 |
| Tickets and Tags | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 340 | 4,060 | 3,972 | 3,972 |
| Supplies | 4,175 | 4,675 | 4,675 | 4,175 | 5,025 | 5,025 | 5,875 | 5,025 | 5,025 | 4,675 | 4,675 | 4,675 | 58,550 | 42,275 | 50,501 |
| Bank Fees | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 15,526 | 186,312 | 154,080 | 169,881 |
| Contracted Snow Removal | - | - | - | - | 8,000 | 18,000 | 16,000 | 18,000 | 8,000 | - | - | - | 70,000 | 140,000 | 13,809 |
| Bond Admin Fee | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Administrative Fee | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 38,584 | 463,012 | 441,205 | 432,476 |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 2,600 | 900 | 900 | 900 | 900 | 900 | 900 | 900 | 1,400 | 900 | 900 | 900 | 13,000 | 11,310 | 10,822 |
| Total Operating | 100,874 | 99,729 | 99,979 | 99,289 | 109,686 | 120,876 | 123,537 | 125,341 | 114,991 | 103,541 | 100,885 | 100,272 | 1,299,000 | 1,286,431 | 1,070,931 |
| Total Expenses | 188,468 | 181,505 | 181,896 | 182,798 | 194,282 | 205,523 | 212,317 | 203,450 | 198,158 | 189,047 | 189,680 | 182,063 | 2,309,187 | 2,334,398 | 2,052,509 |
| NET OPERATING INCOME | 171,927 | 205,091 | 220,295 | 246,467 | 224,347 | 252,923 | 176,573 | 164,449 | 242,977 | 257,280 | 263,243 | 279,629 | 2,705,201 | 1,911,648 | 2,698,623 |

NEW HAVEN PARKING AUTHORITY
UNION STATION GARAGE
FISCAL YEAR 2025 BUDGET

Draft 3a

OTHER REVENUE

Interest Income
Other
Total Other Revenue

OTHER EXPENSES

Interest Expense
State of CT Payment
CNH PILOT Payment
Other
Total Other Expense

CHG IN NET ASSETS FROM OPS

ADJUSTMENTS

Add:
Depreciation/Amortization
OID Interest Expense
Less:
Bond/Lease Principal
Capital Reserve

NET CASH

| | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | FY25 BDGT | FY24 BDGT | FY24 PROJ |
|----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------------|--------------|--------------|
| OTHER REVENUE | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Income | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Revenue | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OTHER EXPENSES | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| State of CT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CNH PILOT Payment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Other Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| CHG IN NET ASSETS FROM OPS | 171,927 | 205,091 | 220,295 | 246,467 | 224,347 | 252,923 | 176,573 | 184,449 | 242,977 | 257,280 | 263,243 | 279,629 | 2,705,201 | 1,911,648 | 2,698,623 |
| ADJUSTMENTS | | | | | | | | | | | | | | | |
| Add: | | | | | | | | | | | | | | | |
| Depreciation/Amortization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| OID Interest Expense | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Less: | | | | | | | | | | | | | | | |
| Bond/Lease Principal | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital Reserve | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| NET CASH | 171,927 | 205,091 | 220,295 | 246,467 | 224,347 | 252,923 | 176,573 | 184,449 | 242,977 | 257,280 | 263,243 | 279,629 | 2,705,201 | 1,911,648 | 2,698,623 |